

# SUSTAINABILITY REPORT 2018 GENTING BERHAD (7916-A)

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# ABOUT THIS REPORT

# **Reporting Approach and Standards**



At Genting Berhad, we aim to continue developing our businesses in a sustainable and responsible manner. Our responsible business practices are inculcated since the early years of our operations by instilling the Genting Core Values in our people and business practices. Our social responsibility and community services were first published in the Annual Report in 1982, which expanded to Corporate Social Responsibility reporting in 2007 and thereafter the inaugural Sustainability Report in 2010.

The 2018 Sustainability Report ("Report") is the third annual sustainability report for Genting Berhad, covering its material economic, environmental and social ("EES") topics. It is prepared in accordance to GRI Standards 2016: Core option and the Sustainability Reporting Guide (2nd Edition) 2018 issued by Bursa Malaysia Securities Berhad.

This Report supplements the sustainability disclosures in the 2018 Annual Report of Genting Berhad and provides a comprehensive overview of the Group's EES performance indicators.

This Report is made in accordance with a resolution of the Board of Directors dated 27 February 2019.

# **Report Scope**

Due to the diverse nature of its conglomerate businesses, Genting Berhad (an investment holding and management company) and its principal operating companies ("Genting Group")<sup>1</sup> have their unique sustainability matters.

The 2018 Sustainability Report is presented similar to the previous year's report. This Report has 4 sections – Overview, Part 1, Part 2 and Appendix. The Overview covers the information about Genting Berhad and the message from its President and Chief Operating Officer.

Part 1 covers the sustainability approach taken to assess the 5 Sustainability Pillars and the management approach on the sustainability performance indicators for Genting Berhad and its wholly owned unlisted subsidiary, Genting Energy Limited ("Genting Energy") and where applicable, the Genting Group.

Part 2 covers the summary of sustainability reports of Genting Berhad's listed companies, namely Genting Singapore Limited ("Genting Singapore"), Genting Malaysia Berhad ("Genting Malaysia") and Genting Plantations Berhad ("Genting Plantations"). Each listed company has produced a detailed sustainability report that provided more information on their sustainability performances in 2018. These reports can be found on their respective corporate websites. The Appendix section includes the GRI Content Index that references this Report to GRI Standards 2016: Core option. **Reporting Period** 



In line with the reporting period of the Annual Report, this Report covers the period from 1 January to 31 December 2018 and where applicable, comparative data from preceding years has been included.

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#### **AVAILABILITY & FEEDBACK**

In line with our digitisation efforts, there is no printed booklet of this Report. A PDF version is available for download from our website at **www.genting.com**. We welcome feedback from our stakeholders on this Report. Please send all feedbacks to gbinfo@genting.com.

The sustainability reports of Genting Berhad's listed companies can be found on their official websites:

Genting Singapore Limited – www.gentingsingapore.com Genting Malaysia Berhad – www.gentingmalaysia.com Genting Plantations Berhad – www.gentingplantations.com

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<sup>&</sup>lt;sup>1</sup> The term "The Company" refers to Genting Berhad and the terms "We", "Us", "Our", "Group" and "Genting Group" refer to Genting Berhad and its key companies.

# MESSAGE FROM PRESIDENT AND CHIEF OPERATING OFFICER

# "Through our investments in life sciences, we aim to find solutions to improve the quality of life for the ageing."

Tan Sri Lim Kok Thay - Chairman and Chief Executive, Genting Berhad

#### Dear Stakeholders,

On behalf of the Board of Directors, we are pleased to present the 2018 Sustainability Report of Genting Berhad, prepared with reference to the local and internationally recognised sustainability reporting guidelines. This Report highlights the sustainability topics that are considered most material to our Company and Group by our stakeholders. It is not intended to serve as a comprehensive document that covers all aspects of business operations of Genting Berhad and its key companies. Our sustainability reporting will meet the progressive changes in guidelines and standards of local and international sustainability disclosures.

The Genting Founder's Day was inaugurated on 28 February 2018 to commemorate the remarkable legacy of the late Tan Sri Dato' Seri (Dr) Lim Goh Tong. This special day will be celebrated every year by the Genting Group to humbly remind ourselves that the Genting Core Values, espoused by our beloved Founder, namely – Hard Work, Honesty, Harmony, Loyalty and Compassion are wise and enduring, reliable and proven. Guided by our Chairman and Chief Executive Tan Sri Lim Kok Thay, we will ensure that the Genting Core Values remain the underlying ethos in how we conduct our businesses.

Genting Berhad has over the past decade been involved in research and development for new treatments and new ways for early detection of Alzheimer's Disease, through various investments in life sciences companies. We hope to play our part to find solutions that can positively and meaningfully impact human lives. Our investments in companies such as TauRx Pharmaceuticals Ltd, Genting TauRx Diagnostic Centre Sdn Bhd and CorTechs Labs, Inc. support research and clinical trials in the on-going fight against Alzheimer's Disease and will address the disease from the perspective of treatment and early diagnosis.

We hope our investments in these companies will benefit Malaysia, through knowledge transfer via collaborations between these world class companies and researchers with our local universities and local researchers, as well as by bringing cutting edge technology to Malaysia to combat ageing and diseases; and by creating more employment in Malaysia. However, until a cure is found, people with dementia, their family members and caregivers need help and support.

As such, the plan to establish a Dementia Care Centre was announced at the inaugural Genting Founder's Day on 28 February 2018 that would involve the participation of scientists, medical researchers and experts in this field from University of Malaya.

I am pleased to report that in conjunction with Genting Founder's Day 2019, the new Dementia Care Centre is completed and ready to be handed over to the centre's management team, led by the Geriatric division of University of Malaya on 28 February 2019.

The centre is purpose built and will offer day care services to people suffering from dementia, as well as provide training to caregivers, family members and professionals involved in dementia care. It will also serve as a place for caregivers to network and share best practices in the care of people living with dementia. The centre will be operated on a charitable basis as part of the Genting Group's corporate social responsibility.

# OVERVIEW MESSAGE FROM PRESIDENT AND CHIEF OPERATING OFFICER (CONT'D)

The centre is designed to accommodate up to 50 patients at any one time. Facilities at the centre include a quiet room, a resting room, a prayer room, a physiotherapy and cognitive stimulation room, consultation rooms, meeting rooms and offices. The costs to build and equip the centre as well as the on-going operational costs will be borned by the Genting Group. The centre will start operations in the near future. We are honoured that Puan Sri Cecilia Lim will serve as patron of the Dementia Care Centre.

An inaugural Eminent Speakers Conference Series, co-organised by Genting Berhad and University of Malaya will be held on 28 February 2019, in conjunction with Genting Founder's Day 2019. Three of the four eminent speakers at the conference are invitees of the Genting Group and they are founders of life sciences companies which the Genting Group has invested in, over the past decade.

We will continue to work closely with our partners, associates and other stakeholders to achieve the best for Genting and contribute towards the betterment of our community.

A big thank you to all stakeholders, especially our government, regulatory bodies, shareholders, business partners, customers and suppliers for the steadfast support and cooperation rendered throughout the years. I look forward to your continued support as we undertake the journey of care and compassion for the ageing, as part of our sustainability roadmap.

#### TAN KONG HAN

President and Chief Operating Officer

27 February 2019



# ABOUT GENTING BERHAD

# **OUR VISION**

We are a leading multinational corporation committed to enhancing shareholder value and maintaining long-term sustainable growth in our core businesses.

# **OUR MISSION**

We will:

- Be responsive to the changing demands of our customers and excel in providing quality products and services.
- Be committed to innovation and the adoption of new technology to achieve competitive advantage.
- Pursue personnel policies which recognise and reward performance and contributions of employees and provide proper training, development and opportunities for career development.
- Generate a fair return to shareholders.
- Be a responsible corporate citizen, committed to enhancing corporate governance and transparency, including undertaking social responsibility for the enhancement of the standard of living of the country.

# **OUR CORE VALUES**

HARD WORK
 HONESTY
 HARMONY
 LOYALTY
 COMPASSION



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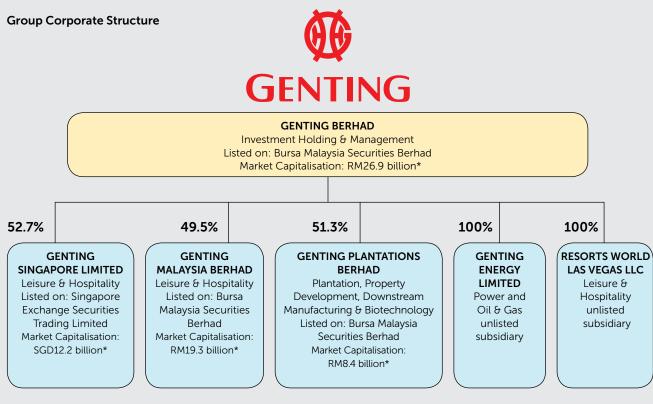
# **OUR PROFILE**

Genting Berhad is principally an investment holding and management company. While the Company was incorporated in 1968 and listed in 1971, the Genting Group was founded in 1965 when its Founder, the late Tan Sri Dato' Seri (Dr) Lim Goh Tong started the journey to realise his vision of building a mountaintop resort in Malaysia.

Today, the Genting Group comprises Genting Berhad and its listed companies; Genting Singapore Limited, Genting Malaysia Berhad and Genting Plantations Berhad as well as its wholly owned unlisted subsidiaries Genting Energy Limited and Resorts World Las Vegas LLC.

Led by Tan Sri Lim Kok Thay, the Group is involved in leisure and hospitality, oil palm plantations, power generation, oil and gas, property development, life sciences and biotechnology activities, with operations spanning across the globe, including in Malaysia (the Group's country of origin), Singapore, Indonesia, India, China, the United States of America, Bahamas, the United Kingdom and Egypt.

In the core leisure and hospitality business, the Genting Group and its brand affiliates similarly controlled by Tan Sri Lim Kok Thay (namely Genting Hong Kong Limited and Empire Resorts, Inc.), market and offer a suite of products under a number of premier brands including **Genting, Resorts World, Genting Grand, Genting Club, Crockfords, Maxims, Crystal Cruises, Dream Cruises** and **Star Cruises**. The Genting Group of companies also have tie ups with established names such as Universal Studios<sup>®</sup>, Premium Outlets<sup>®</sup>, Hard Rock Hotel, Zouk and other renowned international brand partners.



#### Notes:

The above chart is a simplified version of the Genting Group's corporate structure

\* as at 14 March 2019

A detailed group corporate structure is disclosed in page 21 of this Report and page 25 of the Annual Report 2018.

# **KEY PERFORMANCE HIGHLIGHTS IN 2018**



Employing over 56,000 people globally





Investments with operations in

9 countries across 4 continents



**Benefitted over** 

115,000 people in community philanthropy



Total Assets Employed

RM96.1 billion



Consistent dividend payouts to shareholders

21.5 sen per ordinary share



Genting Berhad -Market Capitalisation

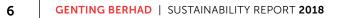
RM23.5 billion as at 31 December 2018



Resorts World properties attracted more than

58 million visitors worldwide





# AWARDS AND ACCOLADES

The awards and accolades received by our operating companies every year are good testimonies of our mission to deliver the best of products, services and value to our stakeholders and to create positive economic impacts, manage the environmental impact and contribute towards the social needs of the local community in the jurisdictions where we operate.

#### **GENTING BERHAD**

**Best Taxpayer Award 2018** (Inland Revenue Board of Malaysia)

#### **GENTING SINGAPORE**

Resorts World Sentosa Best Integrated Resort - 8th consecutive year (TTG Travel Awards 2018)

> Best Integrated Resort - Asia Pacific (Travel Weekly Asia Readers' Choice Awards 2018)

Charity Platinum Award (Community Chest Awards 2018)

Best Corporate MICE Venue for large-scale events (HRM Asia Readers' Choice Awards 2018)

Top Achievement Award - MNC (SPA Awards 2018 by the Singapore Packaging Agreement)

#### Universal Studios Singapore®

Exceptional Achievement Award – Universal Studios Singapore's Halloween Horror Nights for winning Best Leisure Event (2015, 2016 and 2017) (Singapore Tourism Awards 2018)

> Best Theme Park (Travel Weekly Asia Readers' Choice Awards 2018)

No. 1 Amusement Park in Asia (*TripAdvisor Travellers' Choice 2018*)

#### Adventure Cove Waterpark

Top 10 Water Parks in Asia (*TripAdvisor Travellers' Choice 2018*)

#### Hard Rock Hotel Singapore

Best Customer Service (Hotels) (Singapore Tourism Awards 2018) Beach Villas Country Winner for Luxury Villa Resort (World Luxury Hotel Awards 2018)

**Crockfords Tower** Country Winner for Luxury All Suite Hotel (World Luxury Hotel Awards 2018)

Equarius Hotel Country Winner for Luxury Hotel (World Luxury Hotel Awards 2018)

Best Business Hotel (HRM Asia Reader's Choice Awards 2018)

Asia's Leading Hotel Suite (2018 World Travel Awards)

Festive Hotel Asia's Leading Family Resort (2018 World Travel Awards)

#### ESPA

Country Winner for Luxury Resort Spa (World Luxury Spa Awards 2018)

CURATE, Osia Steak and Seafood Grill, Syun House of Stars (2 Stars)

Fratelli Trattoria, Ocean Restaurant House of Stars (1 Star) (Wine & Dine Singapore's Top Restaurants 2018)

#### CURATE - Best Dining Experience

Syun - Best Customer Service (Food & Beverage) (Singapore Tourism Awards 2018)

#### **GENTING MALAYSIA**

#### **Genting Malaysia Berhad**

Leading Multinational Corporation of the Year (Global Responsible Business Leadership Awards 2018 by Asia Pacific CSR Council)

> Certificate of Membership (FTSE4Good Index Series)

Share/Guide Association Malaysia ICT Award 2018

GENM Capital Berhad - Most Innovative Bond Deal in Southeast Asia 2018 (12th Annual Alpha Southeast Asia Deal & Solution Awards 2018)

#### Genting UK

Infrastructure Project of the Year (SVC Awards 2018 by Angel Business Communications)

#### **Resorts World Birmingham**

The largest single serving of fish and chips (Guinness World Records 2018)

Genting Hotel – Best Hotel (Midlands Food Drink and Hospitality Awards 2018 by Birmingham Events Ltd)

Santai Spa, Genting Hotel – Best Day Spa (Midlands Beauty Industry Awards 2018 by Creative Oceanic)

#### Resorts World Genting

Asia's Leading Theme Park Resort & Malaysia's Leading Resort (2018 World Travel Awards - Asia)

Best Marketing Award (Malaysia International Gastronomy Festival 2018 by Tourism Malaysia)

> Genting Grand – 4-Star Rating (Forbes Travel Guide Star Ratings by Forbes Travel Guide)

Genting Grand – HAPA Housekeeping Excellence & HAPA Service Excellence (Accommodation)

Maxims – Best 5-Star Hotel (Exceptional Experience) & HAPA Hotel of the Year (Extraordinary Stay) (Hospitality Asia Platinum (HAPA)Awards Regional Series 2018 by WAP Asia Group)

The Olive – Best use of the Festival Theme & Most Outstanding Festival Dining Experience

The Olive & e18hteen – Best Festival Offers

High Line – Most Popular Restaurant Station at Taste MIGF 2018 (Malaysia International Gastronomy Festival 2018 by Tourism Malaysia)

#### **GENTING PLANTATIONS**

Certificate of Membership (FTSE4Good Index Series)

National OSH Excellence Award 2018 for Plantation Sector - Genting Bahagia Estate

#### **GENTING ENERGY**

Banten Power Plant Environmentally Friendly Company (Graded as Good) (Serang Regency Municipal)

Integrated Management System certification from British Standard Institution group

Meizhou Wan Power Plant Phase 2 2018 China Electric Power Project Engineering Excellence Award (China Electric Power Construction Association)

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# PART 1 OUR SUSTAINABILITY APPROACH

# OUR SUSTAINABILITY APPROACH

Genting Berhad recognises the importance of developing its global business investments in a sustainable and responsible manner. As a responsible corporation with diverse business investments, Genting Berhad strives to ensure high standards of governance across its entire operations, promote responsible business practices, manage the environmental impact of its businesses, provide a safe and caring workplace and meet the social needs of the community and nation.

The Genting Core Values, namely Hard Work, Honesty, Harmony, Loyalty and Compassion have always been embedded in our work culture and business practices and they form the underlying workplace principles for our employees, covering professionalism and ethics, efficiency and responsibility and reflect our continuous pursuit to enhance the corporate values of the Genting Group.

We recognise that reporting on a conglomerate basis for the investment holding company can be rather challenging, especially to ensure coherency across the diverse businesses of the Genting Group and to report on topics that matter most to our stakeholders. Genting Berhad's principal operating companies, namely Genting Singapore, Genting Malaysia, Genting Plantations and Genting Energy have distinct sustainability themes that are applicable to their respective operations.

The 2018 Sustainability Report is presented similar to the previous year's report. This Report has 4 sections – Overview, Part 1, Part 2 and Appendix. The Overview covers the information about Genting Berhad and the message from its President and Chief Operating Officer.

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# PART 1 OUR SUSTAINABILITY APPROACH SUSTAINABILITY GOVERNANCE

Upholding high standards of sustainability governance is vital for us to operate in an accountable and transparent manner with effective oversight of our operations. It gives accountability to our stakeholders on how we manage material economic, environmental and social matters within our organisation to translate our aspirations into action.



Board of Directors, Genting Berhad

#### **BOARD OF DIRECTORS**

Setting the tone from the top, the Board of Directors, as represented by the Audit & Risk Management Committee of Genting Berhad oversees the integration of sustainability reporting of the Company. The Audit & Risk Management Committee also reviews the sustainability report of the Company on a yearly basis, as part of the annual report of the Company for endorsement by the Board of Directors.



# PART 1 OUR SUSTAINABILITY APPROACH SUSTAINABILITY GOVERNANCE (CONT'D)

# **EXECUTIVE COMMITTEE**

Genting Berhad's Executive Committee is chaired by the President and Chief Operating Officer ("PCOO") of Genting Berhad and comprises the Company's Chief Financial Officer ("CFO") and other heads of departments, as well as the Chief Executive Officer of Genting Energy. The Executive Committee meets every month to review and make decisions on material issues and strategies pertaining to the Company, Genting Energy and its direct unlisted subsidiaries, including sustainability related matters.

The sustainability report of Genting Berhad is reviewed by the CFO, approved by the PCOO and thereafter reviewed by the Audit & Risk Management Committee.

# **GROUP EXECUTIVE COMMITTEE**

The Genting Group Executive Committee comprises the Executive Committee members of Genting Berhad and its key companies. The Genting Group Executive Committee meeting is a monthly gathering of the PCOOs, CFOs and other representatives from Genting companies, who meet to share and discuss on material issues, strategies and group related matters. Decision-making is done collectively by all PCOOs on group-related matters principally to coordinate or achieve some consistency in actions, with each PCOO and relevant staff deciding for their own company's sustainability matters. The PCOO of Genting Berhad normally chairs the Genting Group Executive Committee meetings.

#### **WORKING COMMITTEES**

Each key company of Genting Behad has autonomy over the decision-making process within its own organisation, including the management of its sustainability matters.

Within its own sustainability governance structure, each key company of Genting Berhad has its own Sustainability Working Team/ Sustainability Department to manage its sustainability initiatives and oversee the preparation of its sustainability report. This report is then summarised and provided to Genting Berhad's Sustainability Working Committee to facilitate and complete the sustainability report of Genting Berhad.

# PART 1 OUR SUSTAINABILITY APPROACH STAKEHOLDER ENGAGEMENT

#### We engage regularly with our stakeholders to obtain their constructive feedbacks.

At Genting Berhad and Genting Energy, we engage regularly with our stakeholders to gain better understanding of their interests and concerns about issues that they consider important to our businesses. With this, we are able to obtain their constructive feedbacks on issues that could impact our businesses. The stakeholders engaged in 2018 can be grouped into 7 main categories, namely government and regulators; investors (shareholders, equity analysts and potential investors); lenders (bankers, bondholders and rating agencies); employees; joint venture partners; suppliers and service providers; and relevant interest groups.

#### **Our Stakeholder Engagement**

STAKEHOLDERS <sup>^</sup>	ENGAGEMENT METHODS	FREQUENCY	AREAS OF INTEREST	OUR GOALS
Government and Regulators	<ul> <li>Official meetings and visits</li> <li>Consultative and statutory reporting</li> <li>Participation in industry events and seminars</li> </ul>	• Ongoing	<ul> <li>Compliance with applicable laws and regulations</li> <li>Overall Economic, Environmental and Social impact of our organisation</li> </ul>	To engage with government and regulatory bodies, by providing regular updates through statutory reporting and responding to any of their query. Our objective is full compliance with all applicable laws and regulations in order to maintain operating licences.
Investors (Shareholders, equity analysts and potential investors)	<ul> <li>Shareholder General Meetings (AGMs)</li> <li>Annual Reports</li> <li>Analyst briefings</li> <li>One-on-one and small group meetings</li> <li>Corporate announcements</li> <li>Corporate website</li> <li>Investor relations team</li> </ul>	<ul><li>Annually</li><li>Quarterly</li><li>Ongoing</li></ul>	<ul> <li>Strong financial performance</li> <li>Sustainability reporting</li> <li>Shareholder value</li> </ul>	To maintain open and regular communications with investors, and provide regular updates on our business performance and strategies.
Lenders (Bankers, bondholders and rating agencies)	<ul> <li>Regular communication, including responding to all due diligence and account relationship enquiries</li> <li>Submission of financial reports</li> </ul>	Ongoing	<ul> <li>Creditworthiness</li> <li>Timely repayment of loan principal and interest</li> <li>Fulfilment of loan covenants</li> </ul>	To build good working relationships with our lenders, protect our strong credit standing and ensure continuity of our operations. Ensuring clear terms, timely repayment and compliance with loan conditions are key priorities.
Employees	<ul> <li>Annual appraisals</li> <li>Employee intranet portal</li> <li>Employee knowledge-sharing platforms</li> <li>Evening talks</li> <li>New employee induction programme</li> <li>Staff annual dinner</li> </ul>	Ongoing	<ul> <li>Employee development</li> <li>Remuneration</li> <li>Healthy and safe work environment</li> <li>Ethics and Code of Conducts</li> <li>Job satisfaction</li> </ul>	To create the best workplace with high performance culture, good employee welfare, open communication and career advancement based on meritocracy.

# PART 1 OUR SUSTAINABILITY APPROACH STAKEHOLDER ENGAGEMENT (CONT'D)

#### Our Stakeholder Engagement (Cont'd)

STAKEHOLDERS <sup>^</sup>	ENGAGEMENT METHODS	FREQUENCY	AREAS OF INTEREST	OUR GOALS
Joint Venture Partners	Regular meetings and dialogues	Ongoing	<ul> <li>Achieve Joint Venture business objectives</li> </ul>	To forge strong strategic partnerships and advocate sustainability practices to achieve mutual business objectives and performance targets.
Suppliers and Service Providers	<ul> <li>Supplier selection through pre- qualification and tendering process</li> <li>Briefings and meetings</li> <li>Relationship management</li> </ul>	• Ongoing	<ul> <li>Fair and mutually agreeable contract terms</li> <li>Compliance with company policies and sustainability requirements</li> <li>Timely payments</li> </ul>	To drive sustainability practices across our supply chain.
Relevant Interest Group	<ul> <li>Employee volunteerism</li> <li>Donations and other philanthropic contributions</li> <li>Sponsorships</li> </ul>	• Ongoing	<ul> <li>Impact on community investments</li> <li>Creation of employment</li> <li>Better understanding of the environment and social impact of our contribution</li> </ul>	To support local communities in economic, environmental and social development.

^ the list of stakeholders is not in any order of priority

# **REGULAR ENGAGEMENT WITH STAKEHOLDERS**

At Genting Berhad, we publish all material announcements through Bursa Malaysia and this information is also made available on our corporate website to ensure our shareholders, investors, lenders, business partners and the public are updated with the latest developments in a timely and consistent manner. Over 200 meetings were held with our lenders (bankers, bondholders and rating agencies) and investors in 2018.

Genting Berhad's Annual General Meeting ("AGM") is an important yearly forum for dialogue with shareholders. Shareholders are encouraged to participate in the proceedings and they have the opportunity to ask any relevant questions pertaining to the company's annual report, the resolutions being proposed and on the operations of the Group. As in previous years, we received a letter in 2018 from the Minority Shareholders' Watchdog Group with a list of shareholder questions that were answered and disclosed by our senior management to shareholders at the AGM. No questions were raised by our shareholders in 2018 with regards to the 2017 Sustainability Report.

Our corporate website (www.genting.com) has a dedicated investor relations section where shareholders and other interested parties can find useful information relating to the latest company's share price, financial results, announcements, annual report and other news.

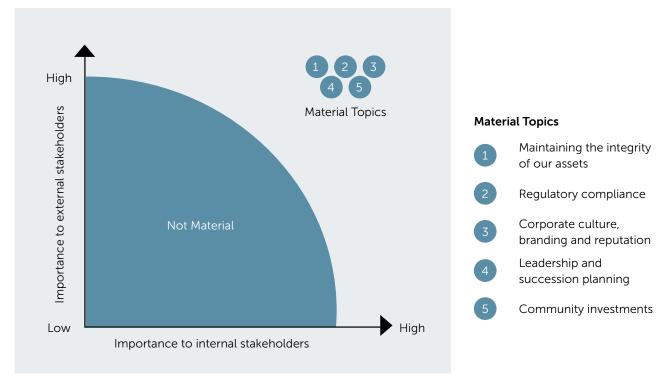
The regular communications with stakeholders provided our senior management team with the necessary feedbacks in 2018 to internally conduct the materiality assessment process.

# PART 1 OUR SUSTAINABILITY APPROACH MATERIALITY ASSESSMENT PROCESS

Materiality assessment is an integral part of Genting Berhad's approach to sustainability, as it assists to identify the significance of the economic, environment and social impacts.

A materiality assessment was coordinated by the sustainability team of Genting Berhad to review the 5 sustainability pillars of Genting Berhad and Genting Energy in 2018. This was done through an online survey with directors and relevant management teams as well as a review discussion with the senior management of Genting Berhad and Genting Energy.

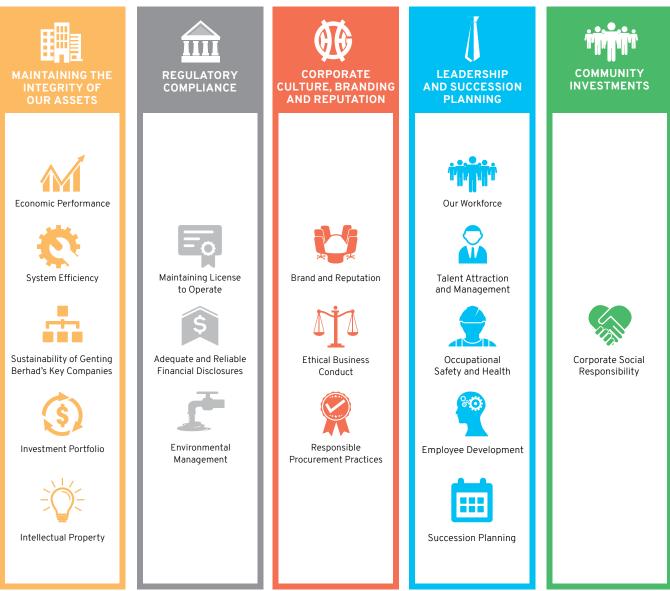
For the online survey, a five-level Likert scale was used and survey respondents were asked to rate the level of importance of each of the identified sustainability topics to the Group. The survey results and review discussion with senior management confirmed that the material topics that formed the 5 sustainability pillars in 2017 remained valid in 2018 with a refinement to the naming of the fifth pillar from "Community Care" to "Community Investments".



#### Materiality Matrix of Genting Berhad and Genting Energy in 2018

The 5 Sustainability Pillars in 2018 supported the overall sustainability direction of Genting Berhad and Genting Energy, with common core values and sustainability principles that transcended across the Genting Group.

5 Sustainability Pillars of Genting Berhad and Genting Energy in 2018



In addition to the 2018 assessment, we have referenced our material topics to GRI Standards 2016: Core option and Bursa Malaysia's Sustainability Reporting Guide (2nd edition) 2018 on EES for easier mapping, as shown in the table below.

#### 2018 Material Topics

NO.	SUSTAINABILITY	TOPICS	MAPPING TO:		
	PILLAR		GRI STANDARDS 2016: CORE OPTION ON GRI TOPIC	BURSA MALAYSIA'S SUSTAINABILITY REPORTING GUIDE (2nd EDITION) 2018 ON EES	
1	MAINTAINING THE INTEGRITY OF OUR ASSETS	Economic performance	Economic performance	Economic	
		System efficiency	System efficiency	Economic	
		Sustainability of Genting Berhad's key companies	Economic performance	Economic	
		Investment portfolio of Genting Berhad	Economic performance	Economic	
		Intellectual property of Genting Berhad	Non-GRI Topic	• Economic	
2	REGULATORY COMPLIANCE	Maintaining license to operate	Compliance	• Economic	
		Adequate and reliable financial disclosures	Compliance	• Economic	
		Environmental management	<ul> <li>Energy</li> <li>Emissions</li> <li>Effluents and waste</li> <li>Water</li> <li>Compliance</li> </ul>	Environment	
3	CORPORATE CULTURE, BRANDING AND REPUTATION	Brand and reputation	Non-GRI Topic	• Social – marketplace	
		Ethical business conduct	<ul> <li>Anti-corruption</li> <li>Supplier assessment for labour practices</li> </ul>	• Social – workplace	
		Responsible procurement practices		• Social – marketplace	
4	LEADERSHIP	Our workforce	Employment	• Social – workplace	
	AND SUCCESSION PLANNING	Talent attraction and management	<ul><li> Employment</li><li> Training and education</li></ul>	• Social – workplace	
		Occupational safety and health	Occupational safety and health	• Social – workplace	
		Employee development	Training and education	• Social – workplace	
		Succession planning	Non-GRI Topic	• Social – workplace	
5	COMMUNITY INVESTMENTS	Corporate social responsibility	<ul><li> Local communities</li><li> Relevant interest groups</li></ul>	• Social – marketplace	

The management approach for each of the 5 Sustainability Pillars and their material topics, is disclosed in the following pages of this Report.

# PILLAR 1: MAINTAINING THE INTEGRITY OF OUR ASSETS

We are accountable to our investors for the management of our assets and capital. Measuring the economic and financial performance is important to evaluate the effectiveness of our assets and capital management, and ensure we are on track to achieve our financial goals.

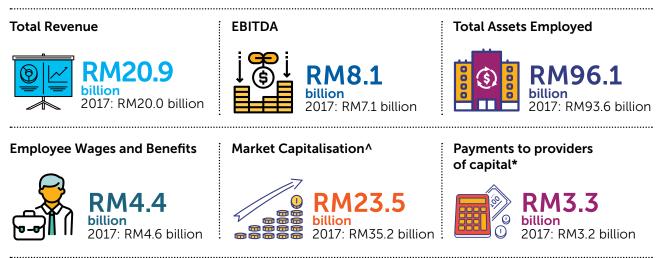
#### **Economic Performance**

As Genting Berhad is an investment holding and management company, we measure economic performance based on the effectiveness of our assets and capital management.

Genting Berhad has a strong financial track record with consistent growth in revenue and assets since its incorporation in 1968. Group revenue increased by 4% to register RM20.9 billion in 2018. Group EBITDA has been consistently maintained at above RM6 billion since year 2010.

The table below highlights Genting Berhad's financial performance in 2018. More information on the financial performance is disclosed in Genting Berhad Annual Report 2018 and available at www.genting.com.

#### 2018

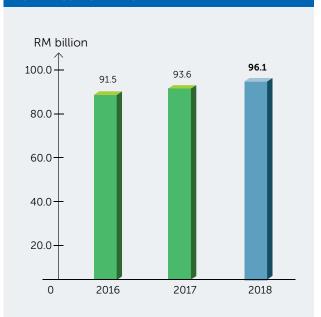


\* defined as debt & equity, interest & dividends ^ as at 31 December 2018

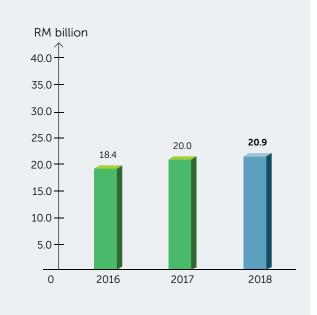
# PILLAR 1: MAINTAINING THE INTEGRITY OF OUR ASSETS (CONT'D)



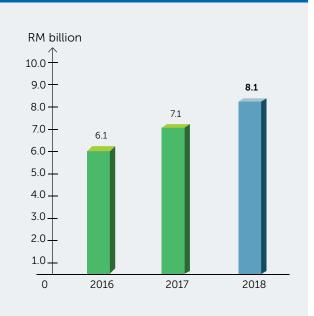
#### TOTAL ASSETS EMPLOYED



#### REVENUE



EBITDA



# PILLAR 1: MAINTAINING THE INTEGRITY OF OUR ASSETS (CONT'D)

#### System Efficiency

We aim to achieve the highest efficiency in our operating systems and technology to support the daily business activities across our Group.

In 2018, the 660MW<sup>2</sup> Banten power plant produced over 4,492 million kWh<sup>3</sup> of electricity in Indonesia, compared to 3,397 million kWh produced in 2017. Equipped with its supercritical technology, the plant has achieved near to 90% availability since the commencement of its commercial operations in March 2017.

Genting Energy's wholly owned 91.8MW wind farm in Jangi village, Gujarat, India ("Jangi wind farm") produced 222 million kWh in 2018. This amount was equivalent to the electricity consumption of more than 193,000<sup>4</sup> residents in India for a year.

Genting Berhad's information technology ("IT") resources provide daily support services to ensure the business systems run smoothly and are risk-protected. They ensure the connectivity between Genting employees with our stakeholders through emails, mobile and web-based communications are maintained at all times. Annual surveys were conducted to gather feedback from employee users, covering office automation tools, the effectiveness of IT systems or applications efficiency and effectiveness, IT personnel's competency in providing IT services and effectiveness of employee awareness on the topic of cybersecurity. The constructive feedbacks and suggestions have enabled our IT resources to improve and finetune business processes and upgrade specific IT facilities to provide quality and timely services. No major downtime or service interruption was reported in 2018.

#### Sustainability Of Genting Berhad's Key Companies

As Genting Berhad is an investment holding company, the sustainability of its key companies' businesses is of utmost importance for growth and continuity. Our listed companies in the leisure and hospitality businesses, namely Genting Malaysia and Genting Singapore are the major contributors to the Group's financial performance.

In 2018, Genting Malaysia contributed 48% of group revenue and 33% of group assets, Genting Singapore contributed 37% of group revenue and 31% of group assets and Genting Plantations contributed 9% to group revenue and 8% group assets. Genting Energy which contributed 7% of group revenue and 12% of group assets, is our unlisted subsidiary.

While each of our listed companies operates independently, we regularly engage with them to understand how their latest corporate strategies and business operations reinforce the overall strategies of the Group to achieve operational excellence and sustainable business practices.

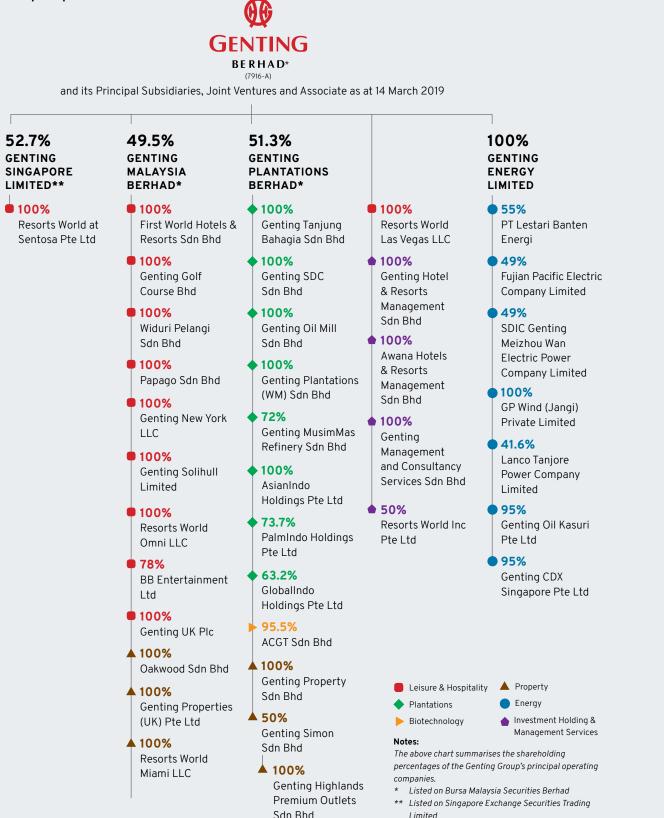
<sup>&</sup>lt;sup>2</sup> MW refers to megawatt

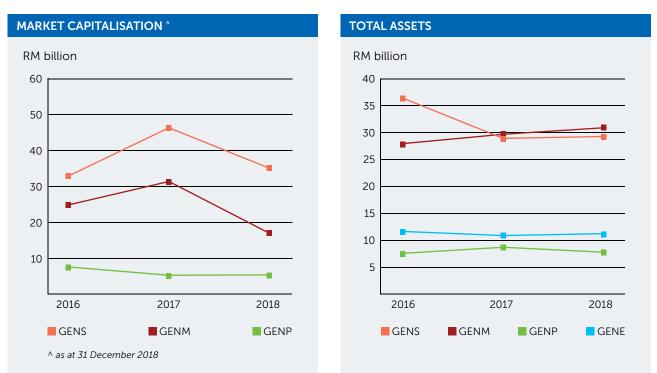
<sup>&</sup>lt;sup>3</sup> kWh refers to kilowatt hour

<sup>&</sup>lt;sup>4</sup> All India annual per capita consumption of electricity for year 2017-18 amounted to 1,149 kWh. This was retrieved from "Executive Summary on Power Sector" (December 2018) issued by India's Central Electricity Authority (www.cea.nic.in/reports/monthly/executivesummary/2018/exe\_ summary-12.pdf).

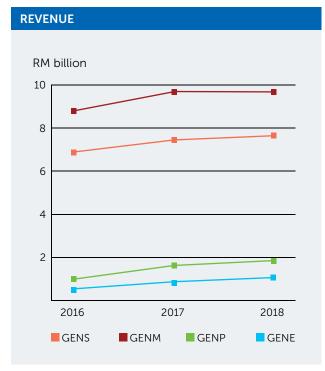
# PILLAR 1: MAINTAINING THE INTEGRITY OF OUR ASSETS (CONT'D)

**Group Corporate Structure** 





# PILLAR 1: MAINTAINING THE INTEGRITY OF OUR ASSETS (CONT'D)



- GENS : Genting Singapore Limited
- GENM : Genting Malaysia Berhad
- GENP : Genting Plantations Berhad
- GENE : Genting Energy Limited

Part 2 of this Report highlights the sustainability summary and EES performances of Genting Berhad's three listed companies, namely Genting Singapore, Genting Malaysia and Genting Plantations.

# PILLAR 1: MAINTAINING THE INTEGRITY OF OUR ASSETS (CONT'D)

# **Investment Portfolio Of Genting Berhad**

Genting Berhad has over the past decade been involved in research and development for new treatments and new ways for early detection of Alzheimer's Disease through various investments in biotechnology and life sciences companies. Our investment portfolio includes a number of life sciences and biotechnology companies that are at different levels of research and development ("R&D") stages.

We acknowledge that investments in any R&D can pose more risks than other investments, as the results and success rates are uncertain and the gestation period to any breakthrough discovery can be long. Though certain companies may find it not economically viable to invest in R&D companies, we, as a responsible corporation, are committed to find new solutions to improve the quality of health of mankind and the world that we live in.

Our investments in biotechnology have given a platform to the Genting Plantations team to conduct research and development with the aim of increasing yield and productivity of oil palm. Our investments in life sciences companies such as TauRx Pharmaceuticals Ltd, Genting TauRx Diagnostic Centre Sdn Bhd and CorTechs Labs, Inc. support research and clinical trials in the on-going fight against Alzheimer's Disease and will address the disease from the perspective of treatment and early diagnosis. We also have investments in Human Longevity, Inc., DNAe Group Holdings Ltd, Multimodal Imaging Services Corporation (HealthLytix) and Celularity Inc. Through these investments, we aim to find new treatments and new ways for early detection for neuro-degenerative diseases such as dementia in general and Alzheimer's Disease in particular.

Genting Berhad's biotechnology and life sciences partners:



# Intellectual Property Of Genting Berhad

At Genting Berhad, our intellectual property ("IP") rights, in particular our "RESORTS WORLD" and "GENTING" trademarks and brand names, are valuable company assets. Our IP rights support the continuation and growth of various businesses of the Genting Group across many jurisdictions which the Group and its affiliates operate in. Our brands are trusted by our customers.

We aim to protect our IP rights and use them effectively. We are firm in enforcing our IP rights and actions are taken against third parties who infringe on our IP rights in order to protect our brand value and reputation. We also respect third parties' IP rights. For 2018, there was no material litigation involving IP rights infringement that was outstanding.

#### **PILLAR 2: REGULATORY COMPLIANCE**

Complying with laws, rules and regulations and effective management of natural and human resources are elemental to our organisation.

# Maintaining License To Operate

We comply with all regulatory requirements to ensure business continuity. Failure to do so may result in the revocation of licenses that are required to carry out our core business activities. This would undermine our ability to operate as a going concern, thereby lowering our investors' confidence in our organisation.

Ensuring casino gaming regulatory compliance is a responsibility that we do not compromise on. Some jurisdictions also require licensing of our individual Board members and senior management and therefore, they have to be vigilant and knowledgeable at all times to ensure compliance with conditions imposed by regulators.

Our internal systems and processes help to track and monitor all applicable regulatory requirements. In addition, frequent engagement with regulators helps us to better understand these requirements. In the event that we face practical issues and concerns in meeting any requirements, these would also be highlighted and discussed with regulators to jointly find an appropriate solution. We did not incur any significant fines and non-monetary sanctions for non-compliance with laws and regulations in 2018.

#### Adequate And Reliable Financial Disclosures

We strive to uphold the integrity in our financial reporting. Our board of directors have the responsibility to ensure that the quarterly reports, annual financial statements as well as the annual review of operations in the annual reports are presented in a manner which provides a balanced and comprehensive assessment of the Group's performance and prospects.

Our financials are disclosed in accordance to the Malaysian Financial Reporting Standards and International Financial Reporting Standards, which give a true and fair view of the state of affairs of the Group and Company at the end of the financial year and the cash flows of the Group and the Company for the financial year.

#### **Environmental Management**

The energy sector landscape is shifting towards cleaner, more efficient and affordable energy for everyone. In line with this, we strive to explore cleaner and more efficient ways to reduce our carbon footprint resulting from our daily operations. We will continue to provide reliable and sustainable cost-efficient energy through operational excellence.

In this section, our reporting is on Genting Energy, as its power generation and oil & gas businesses naturally call for greater responsibilities in managing the environmental impact from its operations. Genting Energy's environmental management is based on energy consumption and carbon emissions, greenhouse gas emissions as well as effluents and waste.

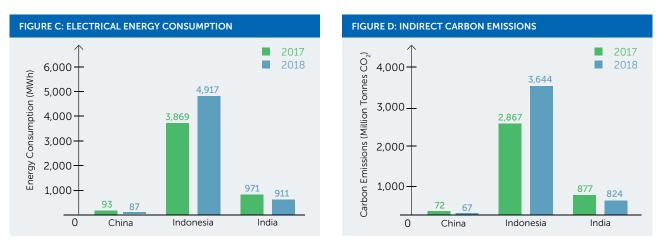
# PILLAR 2: REGULATORY COMPLIANCE (CONT'D)

#### **Energy Consumption And Carbon Emissions**



As shown in Figure A and Figure B, Genting Energy recorded in 2018 a total direct energy consumption of  $43,675 \text{ TJ}^5$  from coal, natural gas and fuel; of which over 99% or 43,334 TJ came from coal consumption in Indonesia. The carbon emission correlated to such direct energy consumption translated to 3.975 million tonnes of carbon dioxide (CO<sub>2</sub>) in 2018. 2018 saw a first full year operations of Genting Energy's 660MW supercritical coal-fired Banten power plant located in Banten Province, West Java, Indonesia which directly translated to full year coal consumption as compared to 9-month operations in 2017. In addition, the increase was also due to the additional power produced as the plant was being despatched beyond its contracted capacity to generate additional power for its buyer.

Genting Energy's wholly owned Jangi wind farm is the Group's first renewable project. It is part of the Group's efforts to balance its power generation mix to include clean energy within its portfolio of power plants. The Jangi wind farm in India does not contribute to either Figure A or Figure B as it does not consume fuel to generate electricity. Jangi wind farm has produced over 1,587 GWh<sup>6</sup> of clean energy since its inception, thereby contributing towards the Government of India's clean energy programme.



<sup>5</sup> TJ refers to terajoule

<sup>6</sup> GWh refers to gigawatt hour

#### PILLAR 2: REGULATORY COMPLIANCE (CONT'D)

As shown in Figure C and Figure D, the overall electrical energy consumption and the resulting carbon emissions increased in 2018 as compared to 2017. This was mainly attributable to the increase in import power (i.e. the electricity purchased from the state utility company) as a result of the planned outage for Banten power plant in March/April 2018, which required the plant to be fully shut down for its first annual inspection. First annual inspection usually has longer maintenance cycle for complete and thorough check. The reserved shutdown<sup>7</sup> requested by the state utility company also added to the overall increase in indirect carbon emissions. In comparison, there was no reserved shutdown and the minor maintenance cycle was shorter in 2017. For the China and India operations, the electrical energy consumption and indirect carbon emissions in 2018 were consistent with 2017.

#### **Greenhouse Gas Emissions**

We are committed to reduce environmental footprint while operating our businesses. Our power plants are continuously improving their operational efficiencies and adopting industry best practices. We aim to reduce the emissions per unit of electricity and hydrocarbon that are produced by our power plants by introducing and investing in environmental-friendly green technologies.

For instance, Banten power plant uses supercritical technology designed with priorities on operational efficiency and emissions reduction. Supercritical technology is more efficient in using less coal to produce each megawatt hour of power and emitting less greenhouse gases such as nitrogen dioxide ( $NO_2$ ), sulphur dioxide ( $SO_2$ ) and particulate matter. Furthermore, the Banten power plant which is fitted with clean coal technology, is operating well within Indonesia's regulatory limits of gas emissions.

Genting Energy successfully attained ISO 14001 Environmental Management System (EMS) certification in 2018. This international accreditation underscores our commitment towards improving environmental aspects and impacts from our operations. We believe our green efforts have contributed positively to the environment as Banten power plant was also graded as a Good Environmentally Friendly Company in 2018 by the Serang Regency Municipal. This was the second consecutive year that Banten power plant was recognised for its best environmental practices. As we venture forward, we remain committed in maintaining good environmental measures.

#### **Effluents And Waste**

The management of effluents and waste plays a vital part in an effective environmental stewardship. The wastewater effluents are largely attributed to the Banten power plant which draws seawater for its operations. All the effluents are treated to meet highest applicable regulatory requirements in the respective countries of operation prior to discharge. Genting Energy generated 868.6 million m<sup>3</sup> of wastewater effluents in 2018.

In 2018, Genting Energy generated 85,932 tonnes of waste as compared to 46,811 tonnes of waste in 2017. This was mainly attributable to the increase in industrial waste generated by Banten power plant in line with the increase in total power generation in 2018. Also, Banten power plant recorded a full year generation of industrial waste in 2018 as compared to a 9-month generation in 2017.

Proper waste management policy is in place for the treatment, storage and disposal of hazardous and non-hazardous waste. The hazardous waste are properly stored and handled by authorised vendors for proper disposal or subsequent usage. Non-hazardous waste are reused or recycled where possible.

<sup>7</sup> Reserved shutdown refers to a state in which the power plant is available for service but not electrically connected to the transmission system at the request of the state utility company. This is usually temporary and happens when the demand for electricity is low.

# PILLAR 3: CORPORATE CULTURE, BRANDING AND REPUTATION

Since its founding in 1965, the Genting brand has grown steadily in Malaysia and across the world. With every milestone achieved, our brand presence is further established. Maintaining a consistent brand image across all our businesses is integral for us to enter new markets and to thrive in those we are operating in.



#### Genting Core Values

The principles and values espoused by the late Tan Sri Dato Seri (Dr) Lim Goh Tong, the Founder of the Genting Group throughout his lifetime, are simple yet profound. The Genting Core Values, namely Hard Work, Honesty, Harmony, Loyalty and Compassion have always been embedded in our work culture and business practices.

They form the underlying workplace principles for our employees, covering professionalism and ethics, efficiency and responsibility and reflect our continuous pursuit to enhance the corporate values of the Genting Group.

# **Brand And Reputation**

Our identity is entrenched in the many brands<sup>8</sup> that we carry. Hence, it is essential that we protect our brands at all times. While our operating teams have their own brand and marketing strategy to promote their products or services, a consistent corporate logo and brand image is encouraged across all Genting companies. All our trademarks and IP<sup>9</sup> are safeguarded at Genting Berhad. Our Genting brand is one of the most recognisable brands in the region and among Malaysia's top brands<sup>10</sup>.

Our reputation remains one of our greatest attributes and we value constructive feedbacks that can enhance our brand reputation. We maintain open and regular communications with our regulators and the professional investment community through periodic briefings, face-to-face meetings, conference calls and site visits.

As transparency and accountability are imperative for effective stakeholder engagement, we aim to disclose all material corporate information through the appropriate channels in a timely, accurate and complete manner. Our annual general meeting is a useful and interactive forum for direct engagement with shareholders.

<sup>8</sup> These brands include "Resorts World", "Maxims", "Crockfords" and "Genting Club".

I nese brands include Resorts World, Maxims, Crockfords and Genting Club See more in "Maintaining the Integrity of Our Assots" section.

 <sup>&</sup>lt;sup>9</sup> See more in "Maintaining the Integrity of Our Assets" section.
 <sup>10</sup> Please refer to Awards and Accolades on pages 7-8

<sup>&</sup>lt;sup>10</sup> Please refer to Awards and Accolades on pages 7-8.

# PILLAR 3: CORPORATE CULTURE, BRANDING AND REPUTATION (CONT'D)

## **Ethical Business Conduct**

Ethical business conduct is of vital importance to us in staying true to our roots and values. Our policies set out in the Code of Conduct and Code of Ethics combat corruption and reinforce our commitment to the vision and values of the Genting Group. We have a group-wide Whistleblower Policy that sets out procedures for any employee, director, contractor, consultant and vendor to raise concerns regarding actual or suspected unethical, unlawful, illegal, wrongful or other improper conduct. The Policy also sets out the process for managing any action, intimidation or harassment against a whistleblower.

We communicate and institutionalise these Codes to every new and current employee to ensure they uphold and align themselves with our ethical standards. We have a 'zero-tolerance' policy for corruption and breaches of our Code of Conduct. There are programmes, processes and systems in place to promote and monitor compliance. In 2018, there were no confirmed incidents of corruption or breaches of our Code of Conduct.

Genting Berhad has a committee known as the Whistleblower Committee, comprising the PCOO of Genting Berhad, the CFO of Genting Berhad and the Chief Executive Officer of Genting Energy. The Secretariat of this committee is the Legal Department of Genting Berhad.

A complaint may be made in several ways:

- By completing the forms and submitting the completed forms in a sealed envelope marked "Private & Confidential" to the Secretariat of the Whistleblower Committee;
- By making a complaint to the head of department;
- By making a complaint directly to any Whistleblower Committee member or the Secretariat; or
- By sending an email to whistle@genting.com.

All matters discussed during investigations are kept confidential. There was no reported case through the whistleblowing channel in 2018.

#### **Responsible Procurement Practices**

Our procurement systems and processes ensure we uphold responsible procurement practices. This starts at the supplier selection process, where sustainability considerations including fair labour practices and safety requirements are embedded into our terms and conditions.

Ensuring that our supplies and services are ethically sourced is of paramount importance. The suppliers we work with must meet standards of ethics and business integrity on both social and environmental criteria. Our procurement resources prioritise minimising such risks in the supply chain and encourage our business partners to make continuous improvement towards sustainable business conduct.

# PILLAR 4: LEADERSHIP AND SUCCESSION PLANNING

People are our most valuable assets. Our ultimate success and achievements are a result of their high-performance and commitment. As an equal opportunity employer that embraces diversity in the workplace, we strive to maintain an inclusive work culture that supports diverse talent to contribute positively to the growth and productivity of our Group.

# **Our Workforce**

Employees form an integral part of the Genting Group and we remain committed to human resource development. The Genting Group in 2018 provided full time employment to over 56,000 people<sup>11</sup> of diverse nationalities across the world with 34% Malaysians<sup>12</sup> and the remaining 66% from other countries including but not limited to Singapore, Indonesia, India, China, United States of America, Bahamas, United Kingdom and Egypt. The male to female employee ratio was 67:33 with age below 30 years (43%), between 30 to 55 years (53%) and above 55 years (4%). The jobs generated by the Group increased by an average of 2% in 2018, due mainly to Genting Malaysia and Genting Plantations.

Genting Berhad comprised 185 employees and Genting Energy comprised 781 employees in 2018. The combined number of employees in 2018 was 966, which was 19% lower compared to 2017, due mainly to attrition and retirement in 2018. All of Genting Berhad's employees are based in the corporate head office in Wisma Genting, Malaysia. All of its senior management are Malaysians. For Genting Energy, 93.9% of its employees are based in operating units in Indonesia, India and China.



<sup>11</sup> Full-time employees from Genting Berhad, Genting Malaysia, Genting Singapore, Genting Plantations and Genting Energy as at 31 December 2018.

<sup>12</sup> Malaysians comprised Malays (39%), Chinese (49%), Indians (8%) and Others (4%) as at 31 December 2018.

# PILLAR 4: LEADERSHIP AND SUCCESSION PLANNING (CONT'D)

#### **Fair Employment Practices**

At the Genting Group, we believe diversity is a competitive advantage for our organisation. Hence, we strive to create the ideal workplace where people from diverse ethnicities and cultures, with multiple talents and passion, come together to work successfully as a team.

Our Code of Conduct prohibits all forms of discrimination in the workplace – every individual has an equal right and voice to make a difference. Fair treatment and equitable opportunities are given to all employees regardless of their background.

We advocate fairness in the workplace. Our employees can voice their grievances through various communication channels. Our human resource team closely monitors any concerns and will address them jointly with the respective Supervisors and Heads of Department, which may include disciplinary actions within the framework of local laws and practices, if necessary.

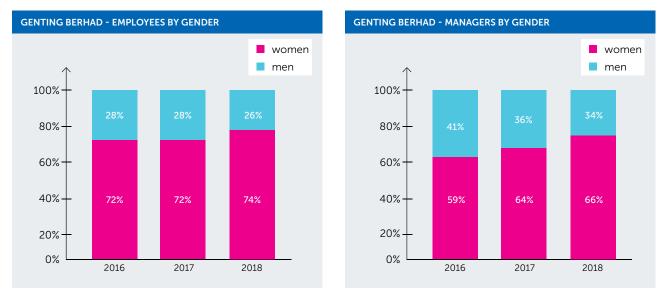
#### **Talent Attraction And Management**

At Genting Berhad and Genting Energy, we focus on talent acquisition, talent engagement and talent retention. We strive to acquire the right talents, engage and retain our employees with on-going initiatives and activities to create a positive and productive work culture. Employee initiatives in 2018 included employee volunteerism and participation in the Genting Founder's Day Charity Bazaar 2018, Bursa Bull Charge Run 2018, PERKESO Activ@Work Challenge, blood donation drives, as well as periodical knowledge sharing to encourage continuous learning among employees. Such initiatives help to nurture teamwork, group synergy and build a culture of unity among employees from diverse background, ethnicity and gender.

#### **Gender Diversity**

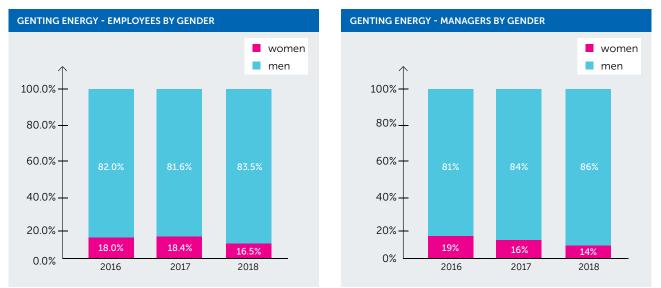
The Genting Group strongly believes that employees at all levels, both female and male should enjoy equality in the workplace.

At Genting Berhad, the female gender composition in the board of directors remained at 12.5% in 2018 with the appointment of a female director in 2017. Women comprised 74% of Genting Berhad's employees and 66% of its management team in 2018. As women comprised 72% of Genting Berhad's employees and 64% of the management team in 2017, there was a 2% increase in the proportion of women employees and managers in Genting Berhad in 2018.



# PILLAR 4: LEADERSHIP AND SUCCESSION PLANNING (CONT'D)

At Genting Energy, women comprised 16.5% of its employees and 14% of its management team in 2018, in line with the power generation and oil & gas operations, which are generally male-dominated industries.



The employee turnover rate based on the combined number of employees of Genting Berhad and Genting Energy, averaged at 39.5% in 2018 compared to 11% in 2017. The high turnover rate was mainly due to attrition and retirement in 2018. The employee hiring rate based on the combined number of employees of Genting Berhad and Genting Energy, averaged 18% in 2018 compared to 23% in 2017.

#### **Benefits**



Employee Turnover Rate: **39.5%** in 2018 (2017: 11.0%)



Employee Hiring Rate: **18%** in 2018

(2017: 23%)

Our benefit programmes differ by employment category and country. We have standard practices to participate in market surveys to assess and benchmark the adequacy and competitiveness of our benefits on a country-specific basis. The programmes include health care and insurance, disability and invalidity coverage, study and parental leaves, retirement gratuity, long service awards and others.

#### **Recruiting The Millennials**

Almost half (49%) of our recruits in 2018 were millennials. With the growing number of younger workforce, the need arises to develop new engagement models to bridge the generational differences. Our talent attraction and acquisition plans include structured internship programme, partnership with university on scholarship programme, combined effort on group wide career fairs and engagement through social media such as the Genting Careers Facebook page.

The Universiti Malaya – Tan Sri (Dr) Lim Goh Tong Endowment Fund, which was established by Genting Berhad in 2009 with a seed capital of RM1 million, has benefitted over 2,500 students from the university's Faculty of Business & Accountancy, by providing sustainable funding every year to sponsor scholarships, international student exchanges, overseas study trips and other educational programmes.

# PILLAR 4: LEADERSHIP AND SUCCESSION PLANNING (CONT'D)

# **Occupational Safety And Health**

The Genting Group advocates a workplace culture that emphasises on the importance of Occupational, Safety and Health ("OSH") in the daily operations with focus on aligning to industry's best practices. This is achieved through a combination of risk assessment, identification of occupational hazards, safety trainings, development and communication of OSH policies, as well as effective implementation of OSH standard operating procedures. More importantly, open dialogues with employees are inculcated to instil a sense of responsibility for their own safety and that of others.

#### **Employee Wellness**

A healthy mind and body reduces the risk of accidents due to inattention and lack of focus. Our employees are entitled to a panel of approved clinic doctors, executive medical health checks and other health benefits. We also spend considerable resources to educate our employees on healthy nutritional habits. For example, in 2018, a series of evening talks on Health & Wellness were held by Genting Berhad at its corporate head office in Wisma Genting to promote knowledge sharing and encourage healthy lifestyle among employees. We have also participated in PERKESO Activ@Work Challenge to encourage employees to practise healthy lifestyle.

There was zero workplace fatality recorded by Genting Berhad and Genting Energy in the last 4 years. Genting Energy's Banten power plant recorded a single non-fatal injury incident in 2018. Appropriate steps were taken following thorough investigation to prevent similar incidents within the Genting Energy group. The target for Genting Energy remains zero reportable serious work-injury related incident.



Genting Founder's Day Charity Bazaar 2018



Zumba workout by employees of the Genting Group

# PILLAR 4: LEADERSHIP AND SUCCESSION PLANNING (CONT'D)

## **Employee Development**

We constantly invest in employees' personal development as we believe employees play vital roles in advancing the Genting Group's businesses. Employees are strongly encouraged and motivated to improve their skill sets to harness their potential to the fullest and deliver superior results.

#### **Engaging Our Employees**

We recognise that good employee relations are crucial for employees to stay engaged and committed to their jobs. Hence, our leaders and managers are fully empowered to manage and build healthy and productive working relationships with their employees. There are various employee engagement activities held in 2018 which included departmental festivities and celebrations, evening talks, annual dinners, charity events and sports club tournaments. More engagement initiatives are being developed to foster valuable relationships with our employees.



#### **Education And Training**

At the Genting Group, we champion the idea of continuous learning for our employees to enhance their knowledge, skills and competencies in their current and future roles. Our Group is committed to provide in-house and cross-functional training and give opportunities to our employees to achieve accredited work related certifications and attend other external programmes. Our employees in Genting Berhad and Genting Energy have increasingly invested their time in various formal training programmes. The average hours of formal training per employee was 22 hours in 2018, as compared to 13 hours in 2017.

#### **Career Advancement**

We provide career advancement opportunities to all employees based on their performance and potential. While our leaders and managers are empowered to manage and coach employees in their career development, individual employees are strongly encouraged to take ownership in planning their own career. We have put in place a process in the existing performance management system to facilitate the career planning. Our leaders and managers play vital roles in helping our employees achieve their career aspirations.

#### **Succession Planning**

We recognise that a systematic approach is necessary to ensure leadership continuity. We have assessed the high performers and established the talent inventory for Genting Berhad in 2018. Our leaders and managers are responsible to continuously engage and develop the identified talents to enable them to achieve their career aspirations.

We have implemented a workforce planning process in 2018 to facilitate a more structured succession planning for key positions in Genting Berhad. Our existing performance management system and department performance matrix by job levels guide our leaders and managers to review and measure job performance by employees. We continuously review our succession planning strategy to identify and develop high potentials to ensure sufficient talent pool for future succession and leadership needs.

# **PILLAR 5: COMMUNITY INVESTMENTS**

Our community investments are aimed for the betterment of the society and reflected in the corporate social responsibility or community philantrophy activities undertaken.

#### **Corporate Social Responsibility**

Our Group contributes regularly in cash and in-kind to various charities, foundations and sectors of the community to support the underprivileged and the less fortunate, reaching out to different sectors of the community irrespective of race creed or religion. Over 115,000 people benefitted from our Group's corporate social responsibility ("CSR") activities in 2018.

The CSR activities of our listed companies, namely Genting Singapore, Genting Malaysia and Genting Plantations are detailed in their sustainability reports, which are available on their respective corporate websites. The key CSR activities of Genting Berhad and Genting Energy in 2018 are summarised in the table below.

#### Key CSR Activities in 2018 – Genting Berhad & Genting Energy

GENTING FOUNDER'S DAY CHARITY BAZAAR 2018	• Genting Berhad's employees and friends organised a charity bazaar in Wisma Genting, in conjunction with the inaugural Genting Founder's Day celebrations to commemorate the compassion of the late Tan Sri Dato' Seri (Dr) Lim Goh Tong and his dedication in giving back to charity.
BURSA BULL CHARGE RUN 2018	<ul> <li>Genting Berhad's employees took part in this annual charitable run organised by Bursa Malaysia to raise funds for Yayasan Bursa Malaysia (Bursa Malaysia Foundation). A total of RM58,000 was contributed by Genting to support the local underprivileged community in Malaysia.</li> </ul>
UNIVERSITI MALAYA - TAN SRI (DR) LIM GOH TONG ENDOWMENT FUND	<ul> <li>Since 2009, the establishment of Universiti Malaya-Tan Sri (Dr) Lim Goh Tong Endowment Fund by Genting Berhad and Universiti Malaya has provided annual funding to students from the Faculty of Business &amp; Accountancy on scholarships and sponsorships for international educational and research-based programmes. The endowment fund sponsored a group study trip to Vietnam benefitting 20 students in 2018.</li> </ul>
BLOOD DONATION	<ul> <li>88 pints of blood were collected from Genting Energy's employees.</li> <li>Replenished the local community blood supply for Teluk Bintuni Hospital in West Papua and Red Cross Society in Cilegon City, Java, Indonesia.</li> <li>Each pint of donated blood collected could potentially save up to 3 lives.</li> </ul>
COMMUNITY OUTREACH	<ul> <li>Sponsored local community activities such as religious festivities, National Day celebrations, Lombok Earthquake Disaster Relief, sports, local culture and mass circumcision activities in Indonesia.</li> <li>Aided funding to repair and provide building materials for the poor.</li> </ul>
SCHOOLS	<ul> <li>Educational support by sponsoring achievement awards to Primary School and Secondary School students at Salira Village.</li> <li>Sponsored scholarships for Institute of Technology Bandung (ITB) University.</li> <li>Provided necessities to Al Muttaqien Orphanage at Panimbang Village.</li> <li>Provided transportation mode (lent bus) to orphans for their activity.</li> <li>Aided funding to repair the Kindergarten Bina Darma facilities damaged by flood.</li> </ul>
NUTRITION AID	<ul> <li>Participated and provided assistance in Nutrition Improvement Programme for babies in Posyanndu Anyelir, Sumur Lubang Village and Psyanndu Akasia, Salirah Tengah Village.</li> </ul>

## PART 2 SUSTAINABILITY SUMMARY

- GENTING SINGAPORE LIMITED
- GENTING MALAYSIA BERHAD
- GENTING PLANTATIONS BERHAD

## GENTING SINGAPORE LIMITED SUSTAINABILITY SUMMARY

#### **ABOUT GENTING SINGAPORE**

Genting Singapore is a renowned worldwide brand leader in sustainable integrated resort development, widely recognised for its award-winning flagship project Resorts World Sentosa. Genting Singapore is one of the largest companies in Singapore listed on the Mainboard of Singapore Exchange Securities Trading Limited, and a constituent stock of the Financial Times Stock Exchange 100 Index ("FTSE") Straits Times Index, MSCI Singapore Free Index, Nikkei Asia300 Investable Index, and the iEdge Singapore ESG Leaders Index. Through its commitment to sustainable development, Genting Singapore aims to develop world-class integrated resorts that transform destinations, create jobs and re-invest in local economies.

#### ABOUT RESORTS WORLD SENTOSA



#### WORLD-CLASS ATTRACTIONS

Resorts World Sentosa is home to Southeast Asia's first and only Universal Studios theme park, S.E.A. Aquarium, Adventure Cove Waterpark, Dolphin Island and Maritime Experiential Museum.

#### **DINING DESTINATION FOR GOURMANDS**

Resorts World Sentosa has many award-winning restaurants with celebrity chefs offering exquisite dining experience with delectable cuisine from around the world. The resort has also established itself as a key player in Singapore's vibrant and diverse dining scene and a leading gourmet destination in Asia with curated premium food festivals held annually throughout the year.

#### **MEETINGS AND EVENTS**

Award-winning Green Mark Platinum meeting facilities with a capacity of up to 35,000 delegates are available across the integrated resort, including Asia's largest column-free ballroom that is equipped with super wide 270-degree angle projector screens and can accommodate 6,500 guests.

#### 15,000 M<sup>2</sup> GAMING SPACE

A venue providing guests with a holistic entertainment experience through a variety of treats.

#### AWARD-WINNING LUXURIOUS HOTELS

Resorts World Sentosa offers more than 2,000 hotel rooms across six award-winning luxurious hotels on Sentosa island and a deluxe hotel in the Jurong Lake District in Singapore.

#### **BEST INTEGRATED RESORT**

Resorts World Sentosa was named the "Best Integrated Resort" for the eighth consecutive year in 2018 at the TTG Travel Awards which recognises the best of Asia Pacific's travel industry.

#### ENTERTAINMENT

Guests to Resorts World Sentosa can look forward to world-class entertainment including spectacular shows and events ranging from original productions, concerts to public shows.

#### RELAXATION

Resorts World Sentosa is home to the Asian awardwinning flagship of ESPA, a world-renowned destination spa.

#### RETAIL

A diverse mix of luxury brands with themed retail options.

#### SUSTAINABILITY21 STRATEGY

To maintain brand leadership as a world-class sustainable integrated resort, Genting Singapore analysed its operations across the value chain and identified key Environment, Social and Governance ("ESG") risks and opportunities. Four of these key ESG risks and their potential impacts were re-assessed in 2018 to gain a comprehensive overview of mitigation approaches and how to turn them into opportunities.

#### Sustainability Risks and Opportunities

WHAT IS OUR KEY ESG RISK?	WHERE ARE THE ESG OPPORTUNITIES?					
1. PUBLIC HEALTH HAZARDS	1. PUBLIC HEALTH HAZARDS					
Health hazards can arise from seasonal haze, mosquito-borne diseases and flu pandemics, which may lead to a fall in visitor numbers.	In staying ahead in the <b>MARKETPLACE</b> through achieving high standards of not just safety but business conduct. (More details can be found in "Guest Health and Safety" and "Workplace Health and Safety" sections of Genting Singapore's Sustainability Report 2018.)					
2. HEALTH AND SAFETY OF MARINE ANIMA	LS					
Marine animals in our care might be exposed to disease outbreaks and this has regulatory and social implications to our business.	In conserving and protecting our <b>ENVIRONMENT</b> by providing a healthy and comfortable living condition for all marine animals under our care. (More details can be found in "Biodiversity" section of Genting Singapore's Sustainability Report 2018.)					
3. SAFETY OF GUESTS AND TEAM MEMBERS						
Accidents that might occur from the use of our facilities.	In creating safe and enjoyable environment for <b>PEOPLE</b> to work and play in. (More details can be found in "Emergency Preparedness and Response" and "Workplace Health and Safety" sections of Genting Singapore's Sustainability Report 2018.)					
4. PROBLEM GAMBLING						
Societal harm might arise from problem gambling at our casino premises and such incidents might lead to sanctions from authorities and reputational damages.	In preventing problem gambling through exercising suitable controls and programmes within our premises to contribute to our responsibility to the <b>COMMUNITY</b> . (More details can be found in "Advocacy" section of Genting Singapore's Sustainability Report 2018.)					

In response to the key ESG risks identified, Genting Singapore had re-assessed its Sustainability21 Strategy which comprises four main pillars. Genting Singapore's five-year Sustainability21 Strategy framework is in line with national and international commitments and serves as the roadmap on how Genting Singapore operates and runs its business. While maintaining the performance in areas which it has excelled in, Genting Singapore's strategy also aims to set targets and action plans for improvement to bring the company closer to achieving sustainable growth by 2020.

#### SUSTAINABILITY21 STRATEGY (CONT'D)

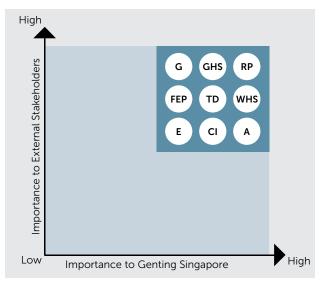
#### The Four Pillars of Genting Singapore's Sustainability21 Strategy



Genting Singapore has a sustainability team working to ensure its business is aligned with the Sustainability21 Strategy. Genting Singapore's Sustainability Working Committee, comprising a team of senior management members, is responsible for overseeing and driving the implementation of the Sustainability21 Strategy across all business units. The Sustainability Working Committee meets quarterly to review the progress and performance of the Sustainability21 Strategy.

#### MATERIALITY ASSESSMENT

Genting Singapore's materiality assessment was done through a workshop with its senior management in 2016 to formulate the material topics. These material topics have been reviewed annually since 2016 and have remained valid in 2018. It also took into account external stakeholders' concerns or interests collected during the year from existing engagement channels embedded in daily operations.



**Materiality Matrix** 

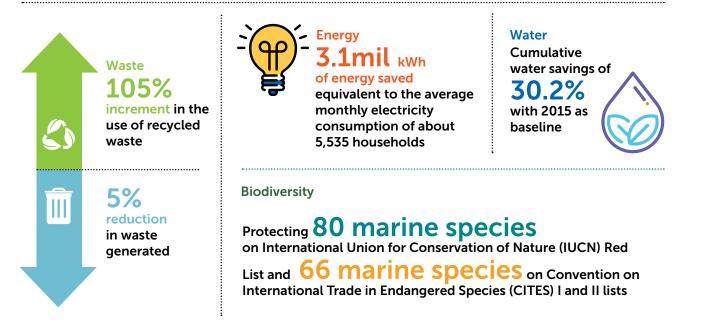
FOUR PILLARS OF GENTING SINGAPORE'S SUSTAINABILITY21 STRATEGY	MATERIAL TOPICS	MAPPED GRI G4 ASPECTS
MARKETPLACE	G Governance	<ul> <li>Anti-Corruption</li> <li>Anti-Competitive Behaviour</li> <li>Grievance Mechanisms for Impacts on Society</li> <li>Environmental Grievance Mechanisms</li> <li>Labour Practice Grievance Mechanisms</li> <li>Human Rights Grievance Mechanisms</li> <li>Compliance</li> <li>Product and Service Labelling</li> <li>Marketing and Communications</li> <li>Customer Privacy</li> </ul>
	Guest Health and Safety	<ul><li>Customer Health and Safety</li><li>Product and Service Labelling</li></ul>
	Responsible Procurement	Procurement practices
	FEP Fair Employment Practices	<ul> <li>Employment</li> <li>Non-Discrimination</li> <li>Forced or Compulsory Labour</li> <li>Human Rights Grievance Mechanisms</li> </ul>
PEOPLE	TD Talent Development	Training and Education
	Workplace Health & Safety	Occupational Health and Safety
ENVIRONMENT	E Environment	<ul> <li>Energy</li> <li>Emissions</li> <li>Water</li> <li>Effluents and Waste</li> <li>Biodiversity</li> </ul>
COMMUNITY	CI Community Involvement	Local Communities
	A Advocacy	Public Policy

#### SUSTAINABILITY HIGHLIGHTS **2018**

#### ECONOMIC PERFORMANCE



#### ENVIRONMENTAL PERFORMANCE





Spearheaded by Guardians of the S.E.A.A., the conservation outreach arm of S.E.A. Aquarium, the five themed attractions and dining establishments at Resorts World Sentosa have phased out the use of single-use plastic straws to protect the ocean.



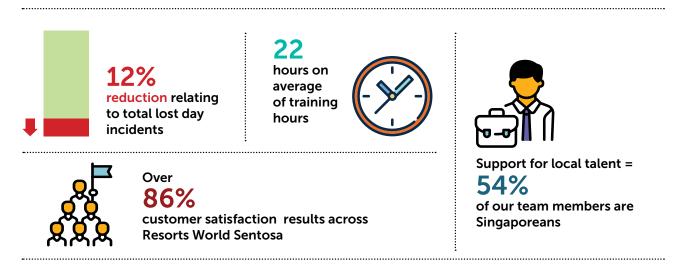
First lifestyle and leisure resort destination in Singapore to introduce BlueSG electric car-sharing services.



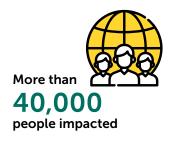
S.E.A. Aquarium provided specialised care and rehabilitation to two rescued sea turtles and then returned them to the wild.

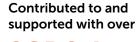
#### SUSTAINABILITY HIGHLIGHTS 2018 (CONT'D)

#### SOCIAL PERFORMANCE



#### COMMUNITY

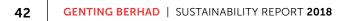






cash and in-kind donations

Achieved highest score in RG Check accreditation in December 2018 amongst more than 150 venue accreditations and reaccreditations. Clocked more than 8,500 Man Hours in volunteerism through RWS Cares



#### AWARDS & ACCOLADES

#### **GENTING SINGAPORE**

Resorts World Sentosa Best Integrated Resort - 8th consecutive year (TTG Travel Awards 2018)

> Best Integrated Resort - Asia Pacific (Travel Weekly Asia Readers' Choice Awards 2018)

Charity Platinum Award (Community Chest Awards 2018)

Best Corporate MICE Venue for large-scale events (HRM Asia Readers' Choice Awards 2018)

Top Achievement Award - MNC (SPA Awards 2018 by the Singapore Packaging Agreement)

#### **Universal Studios Singapore**®

Exceptional Achievement Award – Universal Studios Singapore's Halloween Horror Nights for winning Best Leisure Event (2015, 2016 and 2017) (Singapore Tourism Awards 2018)

> Best Theme Park (Travel Weekly Asia Readers' Choice Awards 2018)

No. 1 Amusement Park in Asia (TripAdvisor Travellers' Choice 2018)

#### Adventure Cove Waterpark

Top 10 Water Parks in Asia (*TripAdvisor Travellers' Choice 2018*)

#### Hard Rock Hotel Singapore

Best Customer Service (Hotels) (Singapore Tourism Awards 2018) Beach Villas Country Winner for Luxury Villa Resort (World Luxury Hotel Awards 2018)

**Crockfords Tower** Country Winner for Luxury All Suite Hotel *(World Luxury Hotel Awards 2018)* 

Equarius Hotel Country Winner for Luxury Hotel (World Luxury Hotel Awards 2018)

Best Business Hotel (HRM Asia Reader's Choice Awards 2018)

Asia's Leading Hotel Suite (2018 World Travel Awards)

**Festive Hotel** Asia's Leading Family Resort (2018 World Travel Awards)

ESPA

Country Winner for Luxury Resort Spa (World Luxury Spa Awards 2018)

CURATE, Osia Steak and Seafood Grill, Syun House of Stars (2 Stars)

Fratelli Trattoria, Ocean Restaurant House of Stars (1 Star) (Wine & Dine Singapore's Top Restaurants 2018)

#### CURATE - Best Dining Experience

Syun - Best Customer Service (Food & Beverage) (Singapore Tourism Awards 2018)

## GENTING MALAYSIA BERHAD SUSTAINABILITY SUMMARY

Genting Green Generation

#### **ABOUT GENTING MALAYSIA**

A member of the Genting Group, Genting Malaysia was incorporated in 1980 and subsequently listed on Bursa Malaysia's Main Market in 1989. Genting Malaysia envisions to be the leading integrated resort operator in the world.

Genting Malaysia's business operations are primarily located in Malaysia, the United Kingdom, the United States of America and the Bahamas, with over 21,000 employees. Its 2018 Sustainability Report provides a holistic view of its sustainability practice throughout its operations.



Genting Malaysia is headquartered in Wisma Genting in Kuala Lumpur, Malaysia.

In Malaysia, Genting Malaysia owns three operations namely Resorts World Genting, Resorts World Kijal and Resorts World Langkawi. The Group has more than 40 casinos in the United Kingdom ("Genting UK"), including Resorts World Birmingham, the first integrated resort in the United Kingdom. Genting UK also operates Crockfords Cairo, an exclusive casino situated inside The Nile Ritz-Carlton Hotel in Cairo, Egypt. In addition, the Group owns Resorts World Casino New York City in the US ("Genting US") as well as Resorts World Birmini in the Bahamas.

Resorts World Genting is a premier integrated family leisure and entertainment resort situated at the peak of Genting Highlands in Malaysia. One of the country's most popular destinations, Resorts World Genting welcomed 25.9 million visitors in 2018 while Genting UK and Genting US (including Resorts World Bimini) attracted over 4.1 million and 8.3 million visitors respectively.

#### **OUR SUSTAINABILITY STATEMENT**



"As a responsible company, we strive to achieve the highest levels of sustainability in everything that we do, from looking after our employees and customers, to contributing towards the economic prosperity of our local community and protecting the environment.

Our Sustainability Logo & Tagline To promote our sustainability programme, we have crafted this logo to reflect that we are cultivating a generation that will make a difference towards sustainable development in the present and the future."

#### Genting Malaysia's Sustainability Policy Statement

As a global leader in the Leisure and Hospitality industry, Genting Malaysia aims to provide world-class services and entertainment in a safe, responsible and sustainable environment.

Genting Malaysia's mission as a responsible corporate citizen is to ensure high standards of governance across its entire operation to promote responsible business practices, manage environmental impacts and meet the social needs of the community and nations.

Towards this end, we strive to achieve the following:



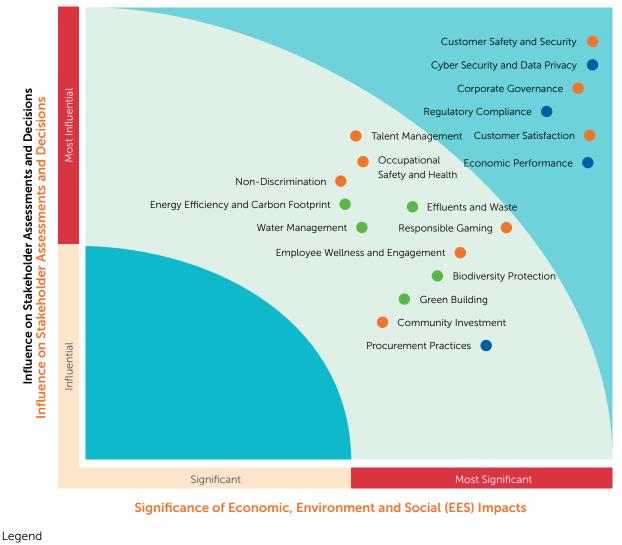
The entities that are included in Genting Malaysia's consolidated financial statements, equivalent documents and Sustainability Report are at the following regions: Malaysia, the United Kingdom, Egypt, the United States of America and the Bahamas.

This Sustainability Summary highlights the key sustainability performance of Genting Malaysia. For the sustainability reporting of overall operations, please refer to Genting Malaysia's Sustainability Report 2018 at http://www.gentingmalaysia. com/sustainability/sustainability-reports/

#### MATERIALITY MATRIX

Materiality assessment is an integral part of Genting Malaysia's approach to sustainability as it helps in the identification of the significance of economic, environment and social impacts. In 2017, a materiality assessment was conducted by engaging its stakeholders, which resulted in identifying 18 material issues. Each of these material issues was then individually evaluated.

In 2018, Genting Malaysia reused the materiality matrix from 2017 and will review the materiality matrix in 2019 to reassess the materiality biennially.



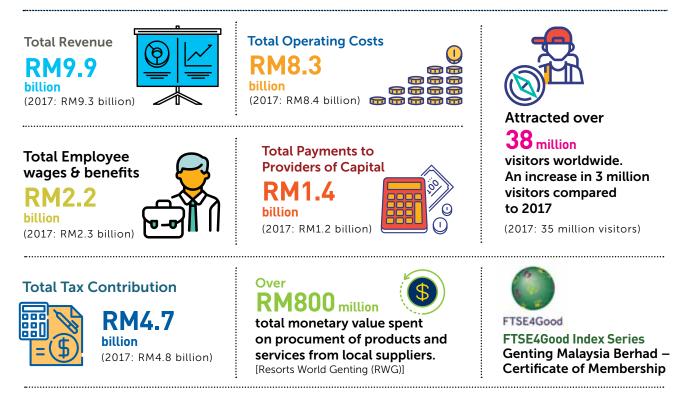
Social

Economic
 Environment

#### SUSTAINABILITY HIGHLIGHTS 2018

#### ECONOMIC PERFORMANCE

Genting Malaysia's core operations remained strong in 2018 despite the challenging operating environment as it exercised caution and prudent financial management practices while upholding good corporate governance. Genting Malaysia will endeavour to weather the economy in 2019 to ensure continual sustainable growth and long-term profitability to enhance stakeholder value.

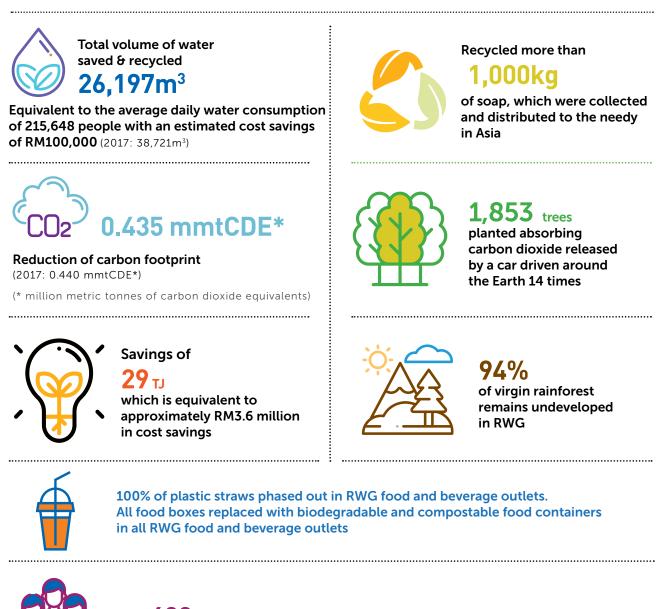


Note: Unless specified otherwise, information presented in the Sustainability Summary represents Genting Malaysia Berhad as a Group.

#### SUSTAINABILITY HIGHLIGHTS 2018 (CONT'D)

#### **ENVIRONMENTAL PERFORMANCE**

Genting Malaysia recognised the impact of its development on the delicate environment and strived to mitigate environmental footprint with various cost-effective initiatives. Its proactive approach has resulted in energy saving and waste reduction while simultaneously lowering our operating cost. Genting Malaysia will continue to engage all stakeholders – from suppliers to employees and customers – in its sustainability initiatives to conserve its natural resources.



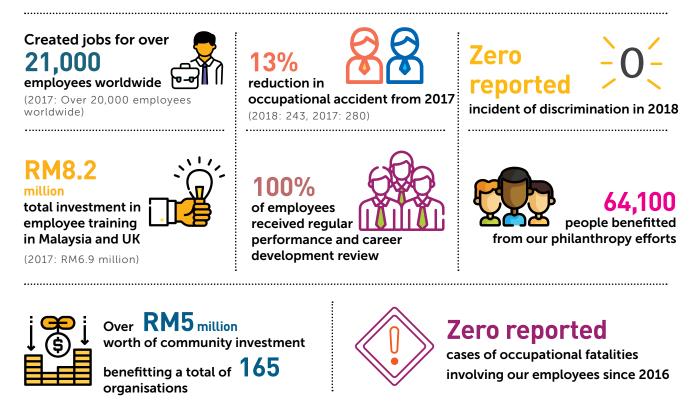


Note: Unless specified otherwise, information presented in the Sustainability Summary represents Genting Malaysia Berhad as a Group.

#### SUSTAINABILITY HIGHLIGHTS 2018 (CONT'D)

#### SOCIAL PERFORMANCE

Genting Malaysia continues to invest in its employees to deliver value and maintain world-class service for customers. As a leading multinational corporation, Genting Malaysia places as much priority in the well-being of its employees as in the community through monetary contribution and charitable programmes. With more initiatives to come, Genting Malaysia will strive to inspire its employees and keep supporting the community in 2019.



Note: Unless specified otherwise, information presented in the Sustainability Summary represents Genting Malaysia Berhad as a Group.

#### AWARDS & ACCOLADES

#### **GENTING MALAYSIA**

#### **Genting Malaysia Berhad**

Leading Multinational Corporation of the Year (Global Responsible Business Leadership Awards 2018 by Asia Pacific CSR Council)

> Certificate of Membership (FTSE4Good Index Series)

Share/Guide Association Malaysia ICT Award 2018

GENM Capital Berhad - Most Innovative Bond Deal in Southeast Asia 2018 (12th Annual Alpha Southeast Asia Deal & Solution Awards 2018)

#### Genting UK

Infrastructure Project of the Year (SVC Awards 2018 by Angel Business Communications)

#### **Resorts World Birmingham**

The largest single serving of fish and chips (Guinness World Records 2018)

Genting Hotel – Best Hotel (Midlands Food Drink and Hospitality Awards 2018 by Birmingham Events Ltd)

Santai Spa, Genting Hotel – Best Day Spa (Midlands Beauty Industry Awards 2018 by Creative Oceanic) **Resorts World Genting** 

Asia's Leading Theme Park Resort & Malaysia's Leading Resort (2018 World Travel Awards - Asia)

Best Marketing Award (Malaysia International Gastronomy Festival 2018 by Tourism Malaysia)

> Genting Grand – 4-Star Rating (Forbes Travel Guide Star Ratings by Forbes Travel Guide)

Genting Grand – HAPA Housekeeping Excellence & HAPA Service Excellence (Accommodation)

Maxims – Best 5-Star Hotel (Exceptional Experience) & HAPA Hotel of the Year (Extraordinary Stay) (Hospitality Asia Platinum (HAPA)Awards Regional Series 2018 by WAP Asia Group)

The Olive – Best use of the Festival Theme & Most Outstanding Festival Dining Experience

The Olive & e18hteen – Best Festival Offers

High Line – Most Popular Restaurant Station at Taste MIGF 2018 (Malaysia International Gastronomy Festival 2018 by Tourism Malaysia)

### GENTING PLANTATIONS BERHAD SUSTAINABILITY SUMMARY

#### **ABOUT GENTING PLANTATIONS BERHAD**

Genting Plantations has a landbank of about 247,400 hectares, comprising 64,600 hectares in Malaysia and 182,800 hectares (including the *Plasma* scheme) in Indonesia. It owns seven oil mills in Malaysia and four in Indonesia with a total milling capacity of 550 metric tonnes ("MT") of fresh fruit bunches ("FFB") processed per hour. Since commencing operations in 1980, Genting Plantations has now ventured into manufacturing of downstream palm-based products, property development, and biotechnology.



#### SUSTAINABILITY STATEMENT

Genting Plantations aspires to achieve a balanced integration of ethical, social, environmental and economic considerations in the way its businesses are conducted to create sustainable long-term value for stakeholders.

Genting Plantations is fully cognisant that it is imperative for businesses to forge mutually-desirable outcomes founded on shared values for its stakeholders, and seeks to pay as much heed to continuously raising the sustainability performance to meet its commercial goals.

Hence, Genting Plantations is always guided by the core commitments of its four-pillared sustainability agenda, encompassing Environment, Community, Workplace and Marketplace.

#### GENTING PLANTATIONS' FOUR-PILLARED SUSTAINABILITY AGENDA

<ul> <li>ENVIRONMENT</li> <li>To practise responsible stewardship of the environment given that our business is closely related to nature</li> <li>To strive to adhere to the principles of sustainable development for the benefit of current and future generations</li> </ul>	<ul> <li>COMMUNITY</li> <li>To build mutually beneficial relationship with the communities where we operate and with society at large through active engagement</li> <li>To enrich the communities where we operate</li> </ul>
<ul> <li>WORKPLACE</li> <li>As our people is our most important asset, we strive</li> <li>To create a conducive and balanced working environment encircling good practices, safety and well-being of employees</li> <li>To attract and retain talent, and nurture our employees to enable them to realise their full potential</li> <li>To remunerate employees commensurating to their academic and work achievements</li> <li>To provide continuous development through training and further academic learning</li> </ul>	<ul> <li>MARKETPLACE</li> <li>To conduct our business with honesty, integrity and a commitment to excellence</li> <li>To personify exemplary corporate governance and transparent business conduct</li> </ul>

Genting Plantations' Sustainability Report is available for download from www.gentingplantations.com/sustainability

#### **Genting Plantations' Sustainability Policy**

"We shall endeavour to harmonise our operations and business growth with the principles and criteria that defines sustainability. Our commitment to sustainable development is to ensure that decisions made today shall be beneficial for both the present and future generations."

We shall:

- Ensure that all our operations are managed efficiently with the highest possible level of transparency, integrity and accountability;
- Ensure that all our operations comply with all applicable legal requirements;
- Recognise that all conflicts and negotiations with our stakeholders shall preferably be conducted in a free, prior and informed manner;
- Continue to invest in and develop our human capital;
- Institute systematic development and training programmes to develop highly skilled and competent employees;
- Provide a safe and healthy environment for all our employees, contractors, suppliers and visitors;
- Strive to achieve long-term economic and financial viability;
- Adopt effective and practical best management practices in all our operations;
- Implement good agricultural practices, good manufacturing processes and preventive measures to avoid any adverse impact to the environment and ecosystem within and around our operations;
- Strive to conserve and protect any valuable natural resources and biodiversity within our landholdings; and
- Advocate local community development through social and educational initiatives.

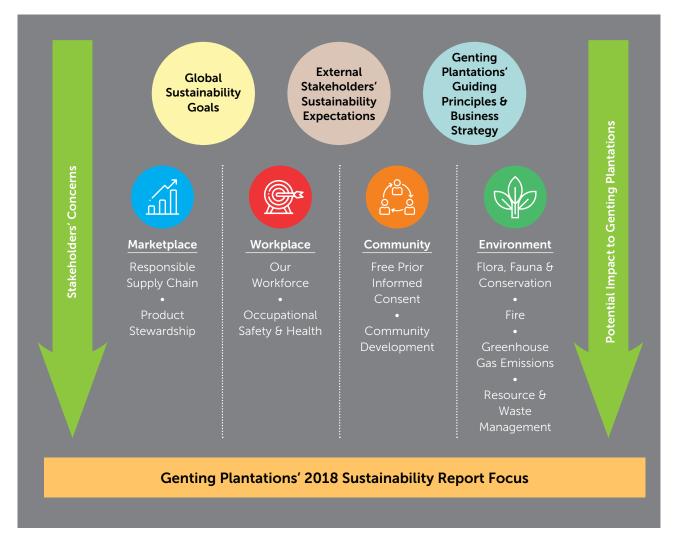


#### **MATERIALITY ASSESSMENT**

In preparation for this year's report, Genting Plantations engaged various stakeholder groups to identify concerns about its business and its impact especially in relation to the society and environment. Genting Plantations' stakeholders are inclusive of its workforce, suppliers, contractors, local communities, smallholders, government, industry bodies, trade associations, non-governmental organisations, shareholders, investors, banks, financial analysts, and members of the public.

The concerns are then aligned with topics important to Genting Plantations' business strategy while guided by the Genting Core Values and its Vision, Code and Four-Pillared Sustainability Agenda. The topics identified are then classified according to risk, opportunities and solvability.

In the course of the materiality review exercise, Genting Plantations has determined that the majority of material topics presented in 2017 still holds relevance and even more so with the expanded scope and boundary of the report to include its Indonesian operations. The material topics reported herein is representative of topics highly significant to Genting Plantations' stakeholders and business.



#### SUSTAINABILITY HIGHLIGHTS 2018

#### ECONOMIC PERFORMANCE





(31 December 2018)

#### Quantity of Products



#### ENVIRONMENTAL PERFORMANCE



Certification for 6 palm oil mills and their supply bases, and 1 refinery



Certification for 5 Malaysian oil mills and their supply bases



Certification for all 7 Malaysian palm oil mills and their supply bases, 2 biodiesel plants and 1 refinery



ISPO certification for 1 Indonesian oil mill and its supply bases



~17,500 hectares of High Conservation Value Areas



1.12 million MT

of biomass is recycled (equivalent to ~54% of FFB produced)

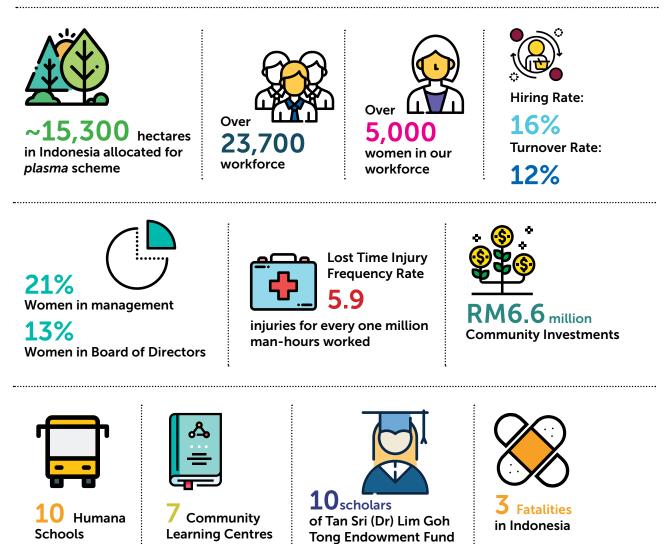


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~8% reduction in Greenhouse Gas emissions compared to 2016 (base year)

#### SUSTAINABILITY HIGHLIGHTS 2018 (CONT'D)

#### SOCIAL PERFORMANCE



#### **AWARDS & ACCOLADES**

#### **GENTING PLANTATIONS**

Certificate of Membership (FTSE4Good Index Series)

National OSH Excellence Award 2018 for Plantation Sector - Genting Bahagia Estate

# APPENDIX

## GRI CONTENT INDEX

This report has been prepared in accordance with GRI Standards 2016: Core option.

GRI Standard	Disclosu	re	Page number (s)	
General Disclosures				
	Organisa	itional Profile		
	102-1	Name of the organisation	1	
	102-2	Activities, brands, products, and services	5	
	102-3	Location of headquarters	32	
	102-4	Location of operations		
	102-5	Ownership and legal form	5	
	102-6	Markets served	-	
	102-7	Scale of the organisation	5-6	
	102-8	Information on employees and other workers	29	
	102-9	Supply chain	14, 28	
	102-10	Significant changes to the organisation and its supply chain	None	
	102-11	Precautionary Principle or approach	Annual Report 2018, Corporate Governance Overview Statement and Statement on Risk Management and Internal Control	
	102-12	External initiatives		
	102-13	Memberships of associations	- Not applicable	
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	102-15	Key impacts, risks and opportunities	2-3, 9-17	
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	102-17	Mechanisms for advice and concerns about ethics	- 27-28	
	Governa	nce		
	102-18	Governance Structure		
	102-19	Delegating authority	11-12	
	102-20	Executive-level responsibility for economic, environmental and social topics		
	102-21	Consulting stakeholders on economic, environmental and social topics	13-14	
	102-22	Composition of the highest governance body and its committee		
	102-23	Chair of the highest governance body	_	
	102-24	Nominating and selecting the highest governance body	_	
	102-25	Conflicts of interest	Annual Report	
	102-26	Role of highest governance body in setting purpose, values, and strategy	- 2010	
	102-27	Collective knowledge of highest governance body	1	
	102-28	Evaluating the highest governance body's performance	1	
	102-29	Identifying and managing economic, environmental, and social impacts	15-17	

GRI Standard	Disclosu	Disclosure Page nu	
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	102-31	Review of economic, environmental and social topics	15-17
	102-32	Highest governance body's role in sustainability reporting	11 10
	102-33	Communicating critical concerns	11-12
	102-34	Nature and total number of critical concerns	
	102-35	Remuneration policies	
	102-36	Process for determining remuneration	Annual Report
	102-37	Stakeholders' involvement in remuneration	2018
	102-38	Annual total compensation ratio	
	102-39	Percentage increase in annual total compensation ratio	
	Stakehol	der Engagement	·
	102-40	List of stakeholder groups	13-14
	102-41	Collective bargaining agreements	Not applicable
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	102-44	Key topics and concerns raised	
	Reportin	g Practice	·
	102-45	Entities included in the consolidated financial statements	5
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	102-47	List of material topics	15-17
	102-48	Restatements of information	29-33
	102-49	Changes in reporting	10, 15-17
	102-50	Reporting period	
	102-51	Date of most recent report	1
	102-52	Reporting cycle	
	102-53	Contact point for questions regarding the report	
	102-54	Claims of reporting in accordance with the GRI Standards	
	102-55	GRI Content Index	58-64
	102-56	External Assurance	To be applied in the future

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2016	103-3	Evaluation of the management approach	-
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GRI 201: Economic	201-3	Defined benefit plan obligations and other retirement plans	31
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CDI 107: Ma	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management Approach 2016	103-2	The management approach and its components	29
Approach 2010	103-3	Evaluation of the management approach	
GRI 202: Market	202-1	Ratios of standard entry level wage by gender compared to local minimum wage	Not applicable
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	103-1	Explanation of the material topic and its Boundary	
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	103-1	Explanation of the material topic and its Boundary	
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	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management Approach 2016	103-2	The management approach and its components	24-26
	103-3	Evaluation of the management approach	
	301-1	Materials used by weight or volume	
GRI 301: Materials 2016	301-2	Recycled input materials used	1
	301-3	Reclaimed products and their packaging materials	Not applicable
			1 1 1 1 1 1 1

GRI Standard	Disclosure		Page number (s
Material Topics			
GRI 300: Environmental	Standard	Series	
Energy			
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management	103-2	The management approach and its components	1
Approach 2016	103-3	Evaluation of the management approach	- 24
	302-1	Energy consumption within the organisation	
	302-2	Energy consumption outside the organisation	Not applicable
GRI 302: Energy 2016	302-3	Energy intensity	24-26
	302-4	Reduction of energy consumption	20, 25
Water			
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management	103-2	The management approach and its components	24-26
Approach 2016	103-3	Evaluation of the management approach	_
	303-1	Water withdrawal by source	Not applicable
GRI 303: Water 2016	303-2	Water sources significantly affected by withdrawal of water	None
	303-3	Water recycled and reused	41, 49, 56
Biodiversity			,
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management	103-2	The management approach and its components	_
Approach 2016	103-3	Evaluation of the management approach	
	304-1	Operational sites owned, leased, managed in or adjacent to, protected areas and areas of high biodiversity value outside protected areas	41, 49, 56
GRI 304: Biodiversity 2016	304-2	Significant impacts of activities, products and services on biodiversity	_
	304-3	Habitats protected or restored	_
	304-4	IUCN Red List species and national conversation list species with habitats in areas affected by operations	
Emissions			
CDI 107. Mars	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management Approach 2016	103-2	The management approach and its components	
	103-3	Evaluation of the management approach	
	305-1	Direct (Scope 1) GHG emissions	24.26
GRI 305: Emissions 2016	305-2	Energy indirect (Scope 2) GHG emissions	- 24-26 
	305-3	Other indirect (Scope 3) GHG emissions	
	305-4	GHG emissions intensity	
	305-5	Reduction of GHG emissions	]
	305-6	Emissions of ozone-depleting substances (ODS)	Not applicable
	305-7	Nitorgen oxides (NO <sub>x</sub> ), sulphur oxides (SO <sub>x</sub> ), and other significant air emissions	26

GRI Standard	Disclosure Page I		Page number (s
Material Topics			
GRI 300: Environmental	Standard	Series	
Effluents and Waste			
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management	103-2	The management approach and its components	_
Approach 2016	103-3	Evaluation of the management approach	24-26
	306-1	Water discharge by quantity and destination	
	306-2	Waste by type and disposal method	_
GRI 306: Effluents and	306-3	Significant spills	None
Waste 2016	306-4	Transport of hazardous waste	26
	306-5	Water bodies affected by water discharges and/or runoff	None
Environmental Complia			
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management	103-2	The management approach and its components	_
Approach 2016	103-3	Evaluation of the management approach	24
GRI 307: Environmental		Non-compliance with environmental laws and regulations	
Compliance 2016	307-1		
Supplier Environmental	Assessme	nt	
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management Approach 2016	103-2	The management approach and its components	
	103-3	Evaluation of the management approach	28
GRI 308: Supplier Environmental Assessment	308-1	New suppliers that were screened using environmental criteria	
GRI 400: Social Standar	d Series		
Employment			
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management	103-2	The management approach and its components	29-33
Approach 2016	103-3	Evaluation of the management approach	
	401-1	New employee hires and employee turnover	29, 31
GRI 401: Employment 2016	401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	31
	401-3	Parental leave	
Occupational Health an	d Safety		
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management Approach 2016	103-2	The management approach and its components	7
πρηιοας 1 2010	103-3	Evaluation of the management approach	7
GRI 403: Occupational Health and Safety 2016	403-1	Workers representation in formal joint management-worker health and safety committees	
	403-2	Type of injury and rates of injury, occupational diseases, lost days and absenteeism, and total number of work-related fatalities	32
	403-3	Workers with high incidence of high risk of diseases related to their occupation	
	403-4	Health and safety topics covered in formal agreements with trade unions	

GRI Standard	Disclosure		Page number (s)
Material Topics			
GRI 400: Social Standard	Series		
Training and Education			
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management Approach 2016	103-2	The management approach and its components	
Approach 2010	103-3	Evaluation of the management approach	
	404-1	Average hours of training per year per employee	33
GRI 404: Training and Education 2016	404-2	Programs for upgrading employee skills and transition assistance programs	
	404-3	Percentage of employees receiving regular performance and career development reviews	
Diversity and Equal Oppo	ortunity		
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management Approach 2016	103-2	The management approach and its components	29-31
Approach 2010	103-3	Evaluation of the management approach	
GRI 405: Diversity and Equal Opportunity 2016	405-1	Diversity of governance bodies and employees	
Non-discrimination			·
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management Approach 2016	103-2	The management approach and its components	
Approach 2010	103-3	Evaluation of the management approach	30
GRI 406: Non- discrimination 2016	406-1	Incidents of discrimination and corrective actions taken	
Local Communities			
	103-1	Explanation of the material topic and its Boundary	
GRI 103: Management Approach 2016	103-2	The management approach and its components	34
	103-3	Evaluation of the management approach	
GRI 413: Local Communities 2016	413-1	Operations with local community engagement, impact assessments and development programs	



ABBREVIATION	REFERENCE
AGM	Annual General Meeting
CFO	Chief Financial Officer
CO2	Carbon dioxide
CSR	Corporate social responsibility
EES	Economic, Environment and Social Topics
FFB	Fresh fruit bunches
GHG	Greenhouse gas
GRI	Global Reporting Initiative
GWh	Gigawatt hour
IP	Intellectual property
IT	Information technology
ISCC	International Sustainability and Carbon Certification
ISPO	Indonesian Sustainable Palm Oil
kg	Kilogramme
kWh	Kilowatt hour
m <sup>2</sup>	Square metre
m <sup>3</sup>	Cubic metre
mmtCDE	Million metric tonnes of carbon dioxide equivalents
MT	Metric tonnes
MW	Megawatt
MWh	Megawatt hour
NO <sub>2</sub>	Nitrogen dioxide
OSH	Occupational, Safety and Health
PCOO	President and Chief Operating Officer
R&D	Research and development
RM	Ringgit Malaysia
SGD	Singapore Dollar
SO <sub>2</sub>	Sulphur dioxide
ТЈ	Terajoule

#### GENTING BERHAD (7916-A)

24th Floor, Wisma Genting Jalan Sultan Ismail 50250 Kuala Lumpur, Malaysia

T : +603 2178 2288 / 2333 2288 F : +603 2161 5304

www.genting.com

